# City of Fort Lauderdale

# **FY 2015 COMMISSION ANNUAL ACTION PLAN**

Progress Report to Commission: Quarter 4



# **HOW TO READ THIS REPORT**

This FY 2015 Commission Annual Action Plan Report provides an at-a-glance summary of progress with Fort Lauderdale City Commission priorities. These priorities were developed during the spring and summer of 2014 through collaboration by Department Directors and the City Commission, leading to an ultimate ranking of actions and projects, referred to as initiatives with the strategic planning and budgeting processes. Within this report, each initiative is associated with a Cylinder of Excellence, a Department as the lead, a brief description of what the initiative is, an analysis of progress, and key milestones and dates. The information in this report was generated from ClearPoint software, the City's strategic performance management software, which allows for the monthly reporting and analyzing of data. Progress is monitored monthly through the interdisciplinary FL2STAT strategic management program, the City's approach to exponential improvement.

# **SUMMARY**

The Initiative Summary provides an index of the Commission Annual Action Plan initiatives. The first column, titled **Category**, organizes the initiatives according to the following categories: Policy Agenda and Management Agenda. The second column, titled **Initiatives**, contains the initiative name. The name itself begins with an abbreviation for the Cylinder of Excellence that the initiative falls within. To further align the initiatives, the number following the abbreviation corresponds to the goal and objective of the City's five-year strategic plan, *Press Play Fort Lauderdale 2018*. For example, Initiative *PP 3-1: Riverwalk District Plan* is linked to the Public Places Cylinder of Excellence, and more specifically is tied to the objective 3-1: *Improve access to and enjoyment of our beach, Riverwalk, waterways, parks, and open spaces for everyone*. The third column: **Commission Prioritization Level**, illustrates the importance-level as ranked by Commission. Top and high priorities have been included within this report.

# **INITIATIVE PROGRESS**

Each initiative is presented with a one-page summary of information. It includes a **Description** which provides a summary and/or brief history of the initiative that describes the project and its purpose. The **Analysis** field is intended to provide a status update on the progress of the initiative. It will indicate whether the project is on schedule and discuss any relevant issues that have arisen during the process. The **Milestone** field is intended to provide a broken down view of the steps needed to complete the initiative along with anticipated completion dates. The status indicator to the left of the milestone title indicates progress of that specific task or phase.



# **GLOSSARY OF KEY TERMS AND ABBREVIATIONS:**

**Initiative** – Actions and projects that were prioritized by the City Commission during the spring and summer of 2014. Each initiative begins with an abbreviation that is in reference to the **Cylinder of Excellence** it is associated with in *Press Play Fort Lauderdale 2018*. The abbreviations are as follows:

- IN Infrastructure Cylinder
- PP Public Places Cylinder
- BD Business Development Cylinder
- NE Neighborhood Enhancement Cylinder
- PS Public Safety Cylinder
- IS Internal Support Platform

**Category**– This field refers to the category the initiative falls under. The categories are as follows:

- <u>Policy Agenda</u> these items need additional direction and/or policy action by the Commission and will be presented and discussed as appropriate.
- <u>Management Agenda</u> the overall direction for these initiatives has generally already been provided by the Commission. Staff will continue to implement and refine at the management level as needed and bring items to the Commission's attention as necessary.

**FL2STAT** – A systematic and innovative program that ties together *Fast Forward Fort Lauderdale*, the community's long term vision plan, *Press Play*, the organization's strategic plan, the Commission Annual Action Plan, the annual operating budget Community Investment Plan, and budgeting for results. It is a combination of strategic planning, performance management and process improvement. This interdisciplinary strategic performance management program utilizes a PerformanceSTAT and Balanced Scorecard approach.

	Initiatives and Milestone Status Indicators			
	Completed – The initiative or milestone has been completed.			
4	At or Above Plan – Progress is on track to meeting the CAAP target date.			
	Caution – Will not meet the key dates outlined in the CAAP but is still making progress.			
•	<b>Below Plan</b> – Is not meeting the key dates outlined in the CAAP and is experiencing several challenges and/or significant problems.			
	No Information – Work on the initiative or milestone has not started.			



# **FY 2015 Commission Priorities**

FY 2015 Commission Annual Action Plan





Elements-1		
Category	Initiative	Commission Prioritization Level
Policy Agenda	IN 2-2.2 Stormwater Master Plan (CIP)	Тор
Policy Agenda	♠ PP 3-5.2 Comprehensive Homeless Strategy	Тор
Policy Agenda	♣ BD 7-3.1 Beach Renourishment Plan and Funding	Тор
Policy Agenda	↑ IN 1-1.3 17th Street Mobility Plan	Тор
Policy Agenda	IN 2-1.3 Comprehensive Canal Dredging Master Plan (CIP)	High
Policy Agenda	PP 3-2 Tunnel Pedestrian Plaza and Intersection Improvements (CIP)	High
Policy Agenda	PP 3-1.6 Riverwalk District Plan	High
Policy Agenda	IN 1-1.1 Traffic Flow Analysis: Moving Cars and People	High
Policy Agenda	PP 3-1 Las Olas Marina Expansion Evaluation	High
Management Agenda	IN 1-1.2 All Aboard Florida Passenger Rail and Station Area Plan	Тор
Management Agenda	PP 4-1.1 Soccer and Lacrosse Athletic Fields (CIP)	Тор
Management Agenda	◆ PP 4-1.1 Public Private Boathouse for Crew (CIP)	Тор
Management Agenda	NE 6-1.8 Codify the Central Beach Master Plan Design Guidelines	Тор
Management Agenda	✓ BD 7-1.5 Marine Industry Strategy	Тор
Management Agenda	↑ IN 2-1.7 Wastewater Infiltration and Inflow (CIP)	High
Management Agenda	PP 3-1.4 Shared Use of School Facilities	High
Management Agenda	NE 5-2.4 Code Compliance - Process Improvement (Phase II)	High
Management Agenda	NE 6-1.3 Comprehensive Plan Evaluation and Appraisal Report and Comprehensive Plan Volume II	High
Management Agenda	PS 10-1 Emergency Preparedness	High



# IN 2-2.2 Stormwater Master Plan (CIP)





# Category

Policy Agenda

#### **Commission Prioritization Level**

Top

### **Lead Department**

Public Works

#### Description

As a coastal community, the City is impacted by stormwater and tidal related flooding issues. Satisfaction levels among neighbors for flooding prevention continue to be low. This project is a comprehensive Stormwater Master Plan with a three phased approach spread over the course of ten years (Fiscal Year 2014 through Fiscal Year 2024) to address flooding in the City.

**Phase I** (Fiscal Year 2014 - Fiscal Year 2019) consists of design and construction of 37 localized stormwater projects with known storm or tidal flooding issues and hiring a financial consultant to evaluate stormwater rate options.

**Phase II** (Fiscal Year 2015 - Fiscal Year 2018) consists of the following tasks:

- Procurement of consultants through CCNA process for Phase I and Phase II projects as well as for the citywide modeling project.
- Conduct citywide hydraulic modeling with standard risk-adjusted metrics for project valuation.
- Design of stormwater solutions for seven specific neighborhoods' watersheds with insufficient stormwater infrastructure.
- Prepare recommendations for City Commission for a stormwater bond to fund the construction of Phase II projects.

**Phase III** (Fiscal Year 2017-Fiscal Year 2024) is comprised of the following tasks:

- Provide an updated Stormwater Master Plan (Fiscal Year 2017 Fiscal Year 2018).
- Construction of Phase II projects (Fiscal Year 2018 Fiscal Year 2024) (unless grant funding warranted earlier implementation of some project areas).
- Develop citywide standards for long term stormwater solutions that include proactive measures to adapt to climate change (both from rain storm and sea flooding), future sea level rise (SLR) impacts and adopt higher levels of service for design (Fiscal Year 2018 - Fiscal Year 2024).

#### **Analysis**

This project is moving steadily ahead, and most objectives are on schedule and budget. The Phase I projects are on schedule, and completed projects are very successful. The Phase II modeling and design program is behind schedule, with award expected one to two months later than the intended December 2015 award.

There are several issues that affect this program, including the need for design staff to assist the operations division with large and complicated repair projects. In 2015 the design staff awarded over \$644,000 in operations designs to contractors. In 2017 that is expected to increase to \$1 million. In addition, design staff assisted other departments in design of stormwater systems on City projects with an estimated project cost of \$766,000. The addition of three new 2015 stormwater Phase I projects totaling \$1.3 million that were designed and went to construction all within the year also put great stress on the small but dedicated team. Lastly, staff has increased its staff-hours for administrative work, including grant applications and environmental permitting. Stormwater environmental permits are required to be maintained in perpetuity, so the continued increase in new projects requires additional staff-hours annually.

**Phase I** originally identified 33 projects in the Storm Water Management Plan. Three additional projects have been added to Phase I in 2015, and one will be added in 2016, making the total number of projects 37. The additional projects are:

- 1. 12120 Las Olas Isles, Venice Isle and Rio Vista Isles; tidal and stormwater improvements
- 12112 DelMar Place at Seven Isle Drive; tidal and stormwater improvements
- 3. 12021 Harbor Beach (added to project 12021 SE 11 Ct at Cordova Road); tidal control improvements. Currently in construction.
- 4. 12192 NE 25 Street, beach erosion improvements

With the additional projects included, the performance target for the end of Fiscal Year 2015 was to complete 16 of the 37 projects. 13 of the 37 projects have been constructed at the end of Fiscal Year 2015 and are in the warranty phase:

- 1. 11780H NE 22, 23, and 27 Streets at Lauderdale Beach Neighborhood; stormwater improvements for beach erosion control
- 2. 117800 Belmar Street; stormwater improvements
- 3. 11780G SW 13 Street at SW 8th Avenue; stormwater improvements
- 4. 11780V Plaza Las Olas at IntraCostal Bridge: stormwater improvement
- 11780B NE 20 Avenue at Victoria Park Neighborhood; tidal and stormwater improvements
- 6. 11780K SW 4 Avenue at SW 5 Street; stormwater improvements
- 7. 11780P NE 30 Place at NE 26 Avenue; stormwater improvements
- 11938 NE 2nd Street between NE 15 16 Avenues; stormwater improvements
- 9. 11780U 1610 SE 11 Street; tidal and stormwater improvements
- 10. 12037 Royal Palm Drive at Las Olas Isles; stormwater improvements
- 11. 12112 DelMar Place at Seven Isles; tidal and stormwater improvements
- 12. 12021 SE 11 Court at Cordova Road: stormwater improvements
- 13. 12121B East Lake Drive at Harbor Beach Isles; stormwater improvements

Four projects are in construction to be completed in 2015 (calendar year):

- 1. 12026 2100 SE 18 Street; tidal and stormwater improvements
- 2. 12032 NE 15 Street cul-de-sac at Coral Ridge The construction phase started but the project was placed on hold by City staff pending further design considerations as a result of neighbors requesting redesign of the culde-sac to be included as a part of this project. Staff has completed the design and issued a task order for construction.
- 3. 12035 NE 17 Avenue at Sunrise Boulevard; stormwater improvements
- 12120 Las Olas Isles, Venice Isle and Rio Vista Isle; tidal and stormwater improvements

**Phase II** is composed of two main tasks. The first is to conduct an update of the citywide stormwater master modeling study based on actual storm asset conditions, and the second is based on the results obtained from Task I. Engineering consultants will design stormwater improvements for seven (7) specific neighborhoods with insufficient stormwater infrastructure: 1) River Oaks, 2) Edgewood, 3) Progresso, 4) Durrs, 5) Dorsey-Riverbend, 6) Victoria Park, and the 7) Southeast Isles. The duration of Phase II is estimated to last for three years, between 2015 - 2018.

The RFQ for the study and design has been advertised and will close in December 2015. Construction cost estimates for bonding purposes are expected in December 2017.

**Phase III** of the stormwater plan is the development of the storm rate/funding study, and the funding necessary to construct the Phase II projects and to foster citywide long term solutions to storm events and sea flooding as climate changes which is expected to impact the level of service of the stormwater systems. Burton and Associates has started the Rate Study and Financial Assessment to provide data for next year's stormwater rates and future bond funding.

# **Milestones** Provide recommendations in Proposed FY 2015 Budget and multi-7/11/14 - 9/15/14 year CIP Draft an RFP for a financial consultant to evaluate stormwater 9/15/14 - 10/31/14 rate options Issue the RFP for a financial consultant to evaluate stormwater 10/31/14 - 11/30/14 rate options Complete Phase II design 1/1/15 - 12/31/18 Investigate adopting a green or low impact design standard in 1/1/15 - 12/31/18 Chapter 47- Unified Land Development Investigate adopting seawall heights in Chapter 8-Boats, Docks, 1/1/15 - 12/31/18 Beaches and Waterways Investigate updating of current ordinances in Chapter 28-Water, 1/1/15 - 12/31/18 Wastewater and Stormwater to include a level of service Update the stormwater policies in the City's Comprehensive Plan 1/1/15 - 12/31/18 Award contract to the consultant selected through the RFP 2/1/15 - 12/31/15 process Provide recommendations in Proposed FY 2016 Budget and multi-3/1/15 - 4/30/15 Present final framework for approach for stormwater program to the City Commission 4/1/15 - 9/30/15 Review the findings of the rate study 5/1/15 - 8/31/15



# **PP 3-5.2 Comprehensive Homeless Strategy**





# **Category**

Policy Agenda

#### **Commission Prioritization Level**

Top

#### **Lead Department**

City Manager's Office

# **Description**

The City's primary goal of the comprehensive homeless strategy is to provide a long-term, permanent housing solution for the homeless population through the Housing First model that is currently underway.

The *Chronic Homeless Housing Collaborative grant (CHHC)* supports the Housing First model by rapidly placing the chronically homeless (as defined by HUD) into permanent housing first, while facilitating the provision of treatment and supportive services, rather than providing treatment prior to the provision of housing. The current CHHC grant currently supports 22 participants.

This is a multi-year project. With renewal of the CHHC grant for 2015, the current 22 participants will continue to be provided housing and supportive services over the next calendar year.

In accordance with the terms of the CHHC Agreement with Broward County, the City will provide permanent supportive housing for chronically homeless individuals and families identified as the most vulnerable. The City collaborates with the Housing Authority of the City of Fort Lauderdale to supply the housing units, and the Broward Partnership for the Homeless Inc. to provide supportive services. Current funding for the CHHC program for 2015 is \$446,929. The CHHC funding is obtained from a HUD grant that is administered by the Broward County Continuum of Care Division of Broward County. The City is approved for funding through calendar year 2015 with a 2016 renewal option in the same amount.

Additionally, work will continue with enforcing the newly implemented public ordinances.

#### **Analysis**

The first year of implementing the Comprehensive Homeless Strategy was met with significant challenges. In November 2014 the U.S. Department of Housing and Urban Development (HUD) -Office of Inspector General (OIG) began an audit of Broward County administration of the Continuum of Care housing grants and the City of Fort Lauderdale Chronic Homeless Housing Collaborative Grant. Staff worked with Broward County and the OIG Auditor to provide all requested documentation and received the final audit report in August 2015. The OIG auditor gave two findings, however only one finding impacted the City's housing grant. The finding: Broward County did not ensure proper administration of Continuum of Care Project - City of Fort Lauderdale Chronic Homeless Housing Grant. The Audit report identified 1) the City spent grant funds for rents that exceeded rent reasonable standards, the city received a duplication of rent payments for one month, and City had ineligible expenditures during grant year 2014. The OIG recommended the County repay \$98,327,58 to HUD from non-federal funds for these ineligible expenditures and in turn the County has passed this recommendation to the City. Staff is working to identify a funding source for this payment and will provide to the County as soon as possible to resolve and close this finding.

During the OIG audit, staff had been working to relocate the program participants to new housing units, as the Housing Authority of the City of Fort Lauderdale has plans to demolish the buildings they are currently residing in. Staff has contracted with Mount Olive Development Corporation, Inc., as a new housing provider that is working with staff to locate new housing units and issue rent payments to private landlords as needed. All program participants have been relocated as of October 31, 2015. All rents for the newly contracted housing units will be based upon the Rent Reasonable standard.

Staff has successfully transferred two program particiants to a more appropriate housing solution to ensure they are receiving their necessary medical care.

The CHHC program will be funded through 2016. Staff is working on the renewal application for 2017 and will submit to the County to include in their application for funding from HUD by November 17, 2015.

The County has not released the results from the 2015 Point in Time count as of the date of this writing. Staff has provided formal request to receive a breakdown of the homeless contacts within the City of Fort Lauderdale when the report is released.

Staff continues to participate with the Broward County Homeless Initiatives/Continuum of Care Board and various committees.

Milestone dates have been updated to reflect new anticipated completion dates. Status indicators for milestones will continue to reflect progress toward the original completion dates established, until the items are completed.

Milestones	
◆ Draft Policy and Procedures Manual and operational guidelines for the CHHC program	1/1/14 - 12/31/15
Provide ongoing technical support, assistance, and monitoring for quality assurance and related duties as required by the CHHC program.	r 1/1/14 - 12/31/15
Submit grant reports to the Broward County Homeless Initiatives Partnership/Continuum of Care Division	1/1/14 - 12/31/15
Enforce City Commission approved ordinances creating public behavior standards in the City.	1/1/15 - 12/31/15
Submit a request to Broward County asking for them to again provide a breakdown of the point-in-tine count for the City of Fort Lauderdale.	1/1/15 - 12/31/15
Submit the project renewal application to Broward County for the next two-year project period.	1/1/15 - 12/31/15
Submit the renewal application for the 2017-2018 period to City Commission for execution.	1/1/15 - 12/31/15
/ Participate in point-in-time-count	1/27/15 - 1/28/15
Locate new housing provider and execute master lease agreement	7/1/15 - 11/6/15
Participate in Broward County HIV/Planning Council Systems of Care Committee to ensure homeless individuals/families are receiving the appropriate care	7/1/15 - 12/31/15
Participate in Broward County Homeless initiatives Partnership Committees	7/1/15 - 12/31/16
1) to develop policy for discharge planning from the Broward County Jail and local hospitals	7/1/15 - 12/31/15
2) coordinated assessment and placement of veteran and chronic homeless into appropriate housing that will to end Veteran Homelessness by 12/31/2015	7/1/15 - 12/31/15
3) coordinated assessment and placement of veteran and chronic homeless into appropriate housing that will to end Chronic Homelessness by 12/31/2016	7/1/15 - 12/31/16
Relocate program participants to new housing units	7/1/15 - 11/30/15
Transfer 2 program participants to more appropriate housing provider based upon their unmet needs	7/1/15 - 9/30/15



# **BD 7-3.1 Beach Renourishment Plan and Funding**





# Category

Policy Agenda

#### **Commission Prioritization Level**

Top

# **Lead Department**

Public Works

# **Description**

The beach is a key tourist destination and vital economic asset to the South Florida region. Following several storms in the past and increased usage during city special events, the beach is in need of replenishment. The beach is located at A1A and Las Olas Boulevard.

This is part of a Broward County project where 750,000 cubic yards of sand will be hauled onto the beach between Hillsboro Inlet and Port Everglades. This is a multi-year process, currently in the project planning phase.

Cost estimates for the beach renourishment are \$51 million, with the city's cost share between \$3 million and \$11 million. Broward County and the City of Fort Lauderdale have not agreed upon the cost share aspect of the project. Thus, the exact cost to the city will be determined through the planning phase of the project.

#### Analysis

The Segment II Shore Protection Project will nourish approximately 4.94 miles of critically eroding shoreline between Hillsboro Inlet and Port Everglades. A total of 750,000 cubic yards of sand will be placed, of which 550,000 cubic yards will be placed in the City portion. The sand hauling for beach nourishment was tentatively scheduled for late Fall 2014/early 2015, but most likely will not occur until late 2015/early 2016 due to permitting delays by the US Army Corps of Engineers (USACE).

The USACE permitting delays were caused by the National Marine Fisheries Services (NMFS) negative position on the project which the USACE had to overcome based on correspondence via a letter from NMFS dated January 29, 2015. During this time, a Commission memo was distributed on February 10, 2015 to update the Commission on the status of the project and detailing the causes for the USACE permit delays. The NMFS finally removed their objection to the project allowing the USACE to issue the permit, which was issued on April 6, 2015. Because the permit was issued so late and the construction window is November – May due to turtle season, the project as previously mentioned would start at the earliest in November 2015. The other existing hurdle remaining with the USACE is the project participation agreement (PPA) which is the document that provides federal cost-share dollars for the project. Without this document the County cannot award the project; or it may potentially jeopardize the USACE's funding. The County received the PPA around April 30, 2015. The City provided comments on the PPA to the County in July 2015, which the County included in their response to the USACE. The USACE is currently reviewing the PPA response and a response is expected in November 2015.

A meeting was held on July 1<sup>st</sup> with representation from the City (City Manager, Commissioner Roberts, and staff), Broward County, Lauderdale-by-the-Sea, and Pompano Beach. The purpose of the meeting was to get an update on the project. The County indicated construction would begin in November 2015 and conclude in April 2016. This is subject to USACE issuing the PPA which allows the project to receive federal funding.

Although permitting delays have caused the project to be delayed, some work has been accomplished. Access agreements for six access points were approved at the October 7, 2014 Commission Meeting. These agreements are important because they allow the County's contractor(s) to access the beach via the City's right of way. The Consent of Use form was approved at the August 18, 2015 Commission Meeting. This agreement grants the authority to the County/USACE to perform any work necessary, such as construction, periodic renourishment, and maintenance of the Segment II Shore Protection Project for up to 50 years.

Financial obligations were discussed as well, and based on a \$55.6 million dollar project, the City's cost share would range between \$1.6-\$8.4 million. The lower number is based on a 55% federal reimbursement of \$30.6 million, and the higher number is based on no federal reimbursement. The County indicated they would seek the City's cost share in Fiscal Year 2017 and spread the cost over a three year period.

At the end of September 2015, the City received a draft of the Interlocal Agreement (ILA) and staff provided comments back to the County for consideration in October 2015. The City is awaiting the County's response and contingent upon the response, the presentation of the ILA to the City Commission is expected to take place in November or December.

Milestones	
↑ Coordinate efforts with Broward County	7/1/12 - 10/30/15
■ Identify funding for project	7/16/12 - 5/1/15
♠ Conduct beach renourishment and sand hauling	10/1/13 - 4/29/16
✓ Legal documents to City Commission	3/1/14 - 11/4/14
✓ Complete Storm Damage Reduction Easements or Consent of Use	5/1/14 - 10/1/14
✓ Resolve Derelict Structures Issues	5/1/14 - 10/1/14
✓ Resolve Public/Private Stormwater Erosion Issues	5/1/14 - 10/1/14
County Project Participation Agreement (PPA) negotiations with US Army Corps of Engineers (USACE)	1/5/15 - 7/31/15
US Army Corps of Engineers (USACE) approval of Participation Agreement (PPA)	7/15/15 - 10/30/15
Consent of Use Form to be presented to City Commission for approval	8/18/15 - 8/18/15
Interlocal Agreement (ILA) between the City and County to be presented to City Commission for approval	10/1/15 - 10/20/15
Conduct Beach Nourishment Activity	11/1/15 - 4/30/16
County to award the project to contractor	11/1/15 - 11/30/15
Execution of the Project Participation Agreement (PPA) by the County	11/1/15 - 11/30/15



# IN 1-1.3 17th Street Mobility Plan





# **Category**

Policy Agenda

#### **Commission Prioritization Level**

Top

#### **Lead Department**

Transportation and Mobility

#### **Description**

The 17<sup>th</sup> Street corridor is a key corridor to mobility in the City, with connections to the beach, port, and airport and also serves as a backbone to several abutting neighborhoods. The corridor has experienced development, adding pressure to an already congested area and increasing conflicts for pedestrians and vehicle movement. The increased density and mix of uses along the corridor is encouraging more walking and biking, yet the built environment is not supportive of these modes. The corridor will continue to be critical to local and regional mobility, with potential premium transit service that will also require safe and comfortable pedestrian access.

This project aims to balance mobility in the area, encouraging a shift of a portion of vehicle trips to transit, walking and biking trips through engineering and policy solutions. It includes a multi-modal level-of-service (LOS) analysis for the transportation corridor of 17<sup>th</sup> Street. This involves developing a prioritized, time-constrained list of implementable recommendations with estimated capital and operational costs as is practical (this includes policy changes, infrastructure, service, and operational practices).

The project will be completed in two phases. The first phase, to be accomplished in FY 2015, will include collecting and analyzing data, such as traffic patterns, vehicular and pedestrian crash data, and developing short, mid, and long term mobility solutions for the corridor. The second phase, implementation, will require seeking funding, partnerships, and integrating into existing development and regulatory programs. The details and timing of this phase will be developed after the plan is completed.

# **Attachments**

17th St Mobility Plan Timeline

### Analysis

This project continues to advance according to the milestones. Data and existing conditions are being collected in the study area and will be analyzed over the next two months. The Project Advisory Workgroup (PAWG) held their kick-of meeting in September. PAWG members include internal and external technical staff who provided valuable input and participated in a "Walk Audit" of the corridor to observe existing conditions from their respective professional perspectives. A public meeting is scheduled for November 9, 2015 and will include neighbors and the business community in the project area. The City received notice of a grant award from the Federal Transit Authority for a Transit Oriented Development (TOD) Pilot Planning Grant. The \$1.25 million grant focuses on identifying ways to catalyze TOD along future Wave Streetcar Extensions, such as the 17th Street Corridor and will serve to further the work of this study.

Milestones	
✓ Identify Contributing Initiatives and Funding Sources	10/1/14 - 4/1/15
✓ Develop Scope for Mobility Study	12/1/14 - 4/30/15
✓ Additional Funds Assigned to Contract - Approval by Commission	12/17/14 - 12/17/14
Finalize the consultant task hours and issue a notice-to-proceed	4/8/15 - 7/16/15
↑ Complete Mobility Plan	8/1/15 - 6/30/16
♠ Collect Data and Existing Conditions	7/20/15 - 11/30/15
Analysis of Alternatives/Improvements	11/1/15 - 1/31/16
Develop Final Recommendations and Action Plan	1/1/16 - 3/31/16
Prioritize Recommendations and Place on City Commission Agenda	4/1/16 - 6/30/16

# IN 2-1.3 Comprehensive Canal Dredging Master Plan (CIP)





# **Category**

Policy Agenda

#### **Commission Prioritization Level**

High

#### **Lead Department**

Public Works

#### **Description**

Proactive maintenance of the City canal system is necessary to keep our waterways navigable, clean, functional, and visually appealing. The development of a comprehensive canal dredging master plan will provide a strategic framework for prioritizing and scheduling a defined canal dredging maintenance cycle. The master plan will encompass all canals owned by the City, including drainage canals and navigable canals.

The master plan consists of four phases:

- ullet Phase I Surveying and data collection of all City owned canals, as well as dredging of eighteen (18) canals with urgent dredging needs
- Phase II Data processing and assessment of Citywide canal dredging needs
- Phase III In-house financial analysis and funding alternatives
- Phase IV- Master Plan finalization and presentation to City Commission

#### **Analysis**

Currently this project has \$400,000 in funding available for surveying efforts only.

#### Activities completed

- Phase I started in FY 2013 by prioritizing and authorizing dredging of 18 canals with greatest dredging needs.
- Survey of 182 City owned canals by in-house crews during 2014.
- Establishment of the City waterway map.
- Creation of the first City canal classification map.
- Dredging of eight canals included in Phase I was completed in January 2015
- Dredging of nine Lauderdale Isles canals that started in mid January 2015 are now completed.
- Surveying of City canals by in-house survey crews and consequent preparation of survey files from the collected field data is completed.
- Phase II which includes data processing and assessment of Citywide canal dredging needs is concluded.
- Phase III activities (financial analysis and planning of Citywide canal dredging needs) are completed.
- Staff presented the master plan to the Marine Advisory Board in September 2015.

#### Ongoing activities

- Construction of Himmarshee Canal (the final 18th canal) has commenced.
   The duration of the construction is estimated to last six months for a completion in December 2015.
- Presentation of the master plan to the City Commission is planned for the November 17 City Commission meeting (the milestone has been updated to reflect this Commission meeting date).

Milestone dates were updated to reflect new anticipated completion dates. Status indicators for the milestones will continue to reflect progress towards the originial dates established, until the items are complete.

Milestones	
✓ Phase I - Data collection and surveying	10/1/13 - 12/31/14
Phase I - Complete current dredging efforts of eighteen (18) canals	8/1/14 - 12/31/15
✓ Phase III - Financial assessment	9/1/14 - 5/31/15
Phase II - Data processing and assessment of Citywide canal dredging needs	12/1/14 - 4/30/15
Phase IV - Master Plan finalization and presentation To City Commission	5/1/15 - 11/17/15



# PP 3-2 Tunnel Pedestrian Plaza and Intersection Improvements (CIP)





# Category

Policy Agenda

#### **Commission Prioritization Level**

High

#### **Lead Department**

Transportation and Mobility

# Description

This project includes designing and constructing a plaza for pedestrians to cross the New River Tunnel intersection, rebuilding the intersection of Federal Highway and Las Olas Blvd, and making connections to existing and planned transportation services in the area. The project will increase the existing sidewalk width and the pedestrian realm, making it safer for pedestrians and bicyclists to traverse the intersection. The calming features are aimed at slowing down vehicles and making it clear where pedestrians and bicyclists cross. Public art will be part of the project, and connections will be made to Sun Trolley, the Riverwalk, the Water Trolley and the future Wave system.

#### Analysis

The final structural feasibility study was completed and provided to the City in late July with findings showing a feasible option that accommodates extending a plaza outward 50 feet. The project team is currently working through the required State Historic Preservation Office (SHPO) and the National Environmental Protection Act (NEPA) processes. Assuming a six month approval process for both, 30% design advertisement is anticipated to occur in Summer 2016.

Milestone dates have been updated to reflect new anticipated completion dates. Status indicators for milestones will continue to reflect progress toward the original dates established, until the items are complete.

N	1	i	e	S	t	0	n	e	

Milestolles	
✓ Conduct a structural feasibility study	7/1/14 - 7/31/15
♣ Complete the State Historic Preservation Office (SHPO) process	8/3/15 - 6/30/16
Complete a competitive design procurement and start design	7/4/16 - 1/4/17

# PP 3-1.6 Riverwalk District Plan





# Category

Policy Agenda

#### **Commission Prioritization Level**

High

#### **Lead Department**

Parks and Recreation

#### **Description**

The Riverwalk District Plan was initiated to improve and enhance the blocks north and south of the New River in Downtown Fort Lauderdale. The intent was to build on existing assets to create a regional landmark destination that will generate significant economic and social value for the City and improve accessibility along the Riverwalk. An Implementation Matrix was developed to focus efforts on specific initiatives necessary to achieve the short-term actions as presented during the March 2011 City Commission meeting.

For FY 2015, the three activation initiatives for the Riverwalk include the eight-stop cross-river transportation water circulator, which will run continuously throughout the day to eight stops along the north and south sides of the river for 10 hours a day, every day of the week; implementation of the Riverwalk Gourmet Delights, to increase pedestrian activity; and security improvements through the upgrading of the lighting along the Riverwalk.

#### **Attachments**

#### **Analysis**

#### Riverwalk Lighting

The lighting project has taken longer than expected. The contractor hired to install the new concrete poles mobilized late and subsequently ran into flooding complications associated with King Tides. As water would fill the holes that were dug for the poles' foundation, this would create unsafe working conditions for the contractor and the crew. The contractor is now working weekends in order catch up and complete the job prior to the Riverwalk light up ceremony.

The lighting upgrades should be completed by November 13th. All of the bulbs on the north side have been replaced with LED bulbs and most of the poles have been installed.

### Riverwalk Extension

The project is still in the permitting phase; however, it is expected that Florida Department of Environmental Protection (FDEP) will issue one of the required permits in November. The next permit requires a fish study but should be resolved in January.

# Seawall Improvements

Staff prepared a report summarizing the results of the tests conducted along the Riverwalk to determine the possible causes of subsurface soil migration. A more detailed structural evaluation of the seawall is expected as part of a future Seawall Master Plan initiative.

Milestones	
✓ Implement Waterway Circulator	5/5/14 - 8/4/14
✓ Implement Food Kiosks	6/16/14 - 9/18/14
✓ Esplanade Park site visit project initiation phase meetings	7/31/14 - 8/20/14
★ Levitt Pavillon development	7/31/14 - 7/17/17
Prepare and present lease for Bryan Homes property to City Commission for approval	7/31/14 - 7/17/15
Design and Install Lighting Upgrades	12/1/14 - 11/30/15
✓ Seawall improvements prototype project	1/5/15 - 9/30/15
✓ Riverwalk Utility Box Wrap Installation	5/31/15 - 7/31/15
♠ Open the Welcome Center at the Shippey House	7/1/15 - 1/31/16



# IN 1-1.1 Traffic Flow Analysis: Moving Cars and People





Category

Policy Agenda

**Commission Prioritization Level** 

High

**Lead Department** 

Transportation and Mobility

#### **Description**

The overall flow of traffic continues to be a Neighbor Survey priority. A traffic flow analysis was prioritized by City Commission to help understand and alleviate traffic concerns during this multi-year timeframe transitioning to a more multi-modal and pedestrian and bicyclist friendly city. A tool will be developed to inform decision making not only for the driver but for staff as well. Staff will utilize the tool to help coordinate capital projects that will impact flow of traffic. Geographic information system technology will be utilized to create this interactive communications tool.

Additionally, the tool will be used to analyze traffic patterns in the city. It will also promote transparency between neighbors and city staff.

#### **Analysis**

This is a cross departmental effort with input/participation from Transportation and Mobility, Sustainable Development, Information Technology Services, and Public Works. Coordination is happening on efforts to 1) identify existing resources of information (mapping, inventory of projects, existing resources on traffic management and real-time), and 2) develop information (project construction schedules, short-term detour information) to use as part of new tools for internal decision making and external communication.

The Code Fort Lauderdale group developed a traffic visualization map over the summer. The project charter team reviewed the map and determined that while it will serve as a tool, it is not ideal for the intent of this project as it is limited in its technical components and capabilities. There is also concern with ease of updating and maintaining the tool since it is developed by an ad hoc group external to the City, with no responsibility to respond to requests in a timely manner. A draft scope of work for IT-GIS tool development is being finalized. The milestones will be updated to reflect this new direction.

Milestones	
✓ GIS staff gather data layers and begin to compile in GIS map	9/2/14 - 11/30/14
✓ Provide professional recommendations on initiative	9/2/14 - 9/30/14
Research any existing roadway construction project reporting tools used in other cities; research products that tie with ESRI.	9/2/14 - 11/30/14
<ul> <li>Project stakeholders review research and GIS map to determine appropriate scope and resource needs for project</li> </ul>	12/1/14 - 12/31/14
✓ Build database and interactive tool with Code for Fort Lauderdale	4/1/15 - 10/15/15
✓ Research of all inputs required for the chosen tool(s)	5/1/15 - 8/3/15
Collaborate with Information Technology Services GIS team to develop a database and interactive tool	10/1/15 - 9/30/16



# PP 3-1 Las Olas Marina Expansion Evaluation





# Category

Policy Agenda

#### **Commission Prioritization Level**

High

### **Lead Department**

Parks and Recreation

# **Description**

The project is located at the current Las Olas Marina site, which is 240 East Las Olas Circle. The City is home to a thriving marine industry, and the site has potential as a state of the art marina, a retail venue, and a destination for tourists and neighbors. To accommodate larger boats and yachts, dredging and new slips will be required.

Based on the results of the initiation phase and City Commission direction, the actual construction project plan will be developed.

This is a multi-year process, currently in the project initiation phase. All options include components of environmental feasibility, economic feasibility, environmental and construction permitting, and dredging. The City Commission will need to provide direction on the development options.

# Analysis

The Las Olas Marina Expansion Request For Proposals (RFP) was approved by the City Commission on October 6, 2015. Currently, CBRE and City staff are finalizing the marketing material for the RFP.

The corresponding milestone dates were extended to reflect this delay. Milestone status indicators have also been changed to caution to highlight the delay.

Milestones	
✓ Conduct environmental feasibility	7/14/14 - 2/9/15
Align Public Works Dept access/site dredging, FIND grant and dredging timelines	8/1/14 - 12/30/16
♦ Obtain dredging permits	8/29/14 - 8/16/16
Present Task Order to City Commission	10/7/14 - 12/15/15
Design and premitting grants Phase IA	11/3/14 - 8/31/16
✓ Draft Solicitation to City Commission for Review	6/1/15 - 6/30/15
Pre-qualification period	7/1/15 - 12/15/15
City Commission approval of pre-qualification	8/31/15 - 1/29/16
Solicitation evaluation process	10/1/15 - 12/31/15
♠ Project award	1/1/16 - 1/31/16
♠ Apply for FIND Grant funding assistance for Phase II	1/11/16 - 3/10/16



# IN 1-1.2 All Aboard Florida Passenger Rail and Station Area Plan





# Category

Management Agenda

#### **Commission Prioritization Level**

Top

### **Lead Department**

Transportation and Mobility

# Description

All Aboard Florida (AAF) will be an express passenger rail service that will allow neighbors, visitors, and commuters to travel to Miami, Fort Lauderdale, West Palm Beach, and Orlando. It will serve as a regional rail service, making connections to the Wave Streetcar, Sun Trolley, Broward County Transit system, and the planned Tri-Rail station. Most importantly, All Aboard Florida will be reducing congestion on our roads, cutting fuel emissions, and increasing tourism; advancing the City's vision for access, connectivity, and sustainable development.

The 60,000 square foot station and platform will be constructed adjacent to the FEC railway tracks on NW  $2^{nd}$  Avenue, between Broward Boulevard and NW  $4^{th}$  Street. The actual trains will run along the FEC tracks.

The All Aboard Florida project includes construction of a new inter-regional rail station and multi-modal transportation hub in Downtown Fort Lauderdale. It is a multi-year project, currently in the planning phase. Areas of focus for FY 2015 include the design and construction of quiet zone safety improvements and quiet zone designation along the FEC corridor, and the review and finalization of Transit Oriented Development (TOD) site plans submitted by the Florida East Coast Industries.

#### **Analysis**

All efforts are moving forward or are complete in terms of the development of the rail project, the station, the maintenance of traffic, and development reviews. Several road closures occurred over the summer to allow for track and signalization work at various rail crossings. Staff worked in partnership with All Aboard Florida, the Florida Department of Transportation, and Broward County to coordinate access and public awareness through the Maintenance of Traffic process during these closures. Staff participated in a workshop hosted by the Broward Metropolitan Planning Organization in October related to the corridor wide Quiet Zone designation application.

Milestones	
✓ Acquire the 1801 site as part of a land exchange with AAF	10/1/13 - 12/31/16
✓ Complete the Closure of NW 2nd Street	10/1/13 - 1/30/15
✓ Finalize station area design/plan	10/1/13 - 12/31/14
Review and finalization of Transit Oriented Development site  plans (through the Development Review Committee Process) to be Submitted by the Florida East Coast Industries	1/2/14 - 12/31/16
Update crossing agreements between the City and FEC regarding construction and maintenance responsibilities	5/1/14 - 10/31/14
Complete installation of new bike lanes along NW 4th Street in advance of the closure of NW 2nd Street	10/1/14 - 1/26/15
Construction of quiet zone (QZ) safety improvements and QZ designation along the FEC corridor	10/1/14 - 12/31/16
Submission of an Economic Development Administration (EDA) grant for construction of a pedestrian bridge	10/1/14 - 12/31/15



# PP 4-1.1 Soccer and Lacrosse Athletic Fields (CIP)





# **Category**

Management Agenda

#### **Commission Prioritization Level**

Top

#### **Lead Department**

Public Works

#### **Description**

The Press Play Strategic Plan goal four is to *be a healthy community with fun and stimulating recreational activities for our neighbors.* The City Commission has identified a need for facilities to meet this demand of soccer and lacrosse participants. Additionally, the City is noticing a growing recognition for competitive youth soccer programs like Fort Lauderdale Select; therefore, the City plans to construct three athletic fields to be used for either soccer or lacrosse at Mills Pond Park, located at 2201 NW 9th Avenue. This project will include installing either synthetic (artificial) turf or natural grass athletic fields with lighting.

This is a multi-year project, currently in its initiation and planning phase. Funding of \$3.7 million has been allocated to this project through Park Impact Fees.

#### **Analysis**

During Fiscal Year 2015 the following has been accomplished:

- The Design Consultant was selected and the City entered into an agreement for the design and construction administration support with Calvin, Giordano & Associates, Inc.
- 2. The Notice to Proceed for the design was issued effective July 8, 2015
- 3. Options for the conceptual layout of the fields were identified and the key stakeholders (Parks & Recreation Department and Fort Lauderdale Select) approved the preliminary design concept.
- 4. The design concept will be reviewed by Broward County's Environmental Division to make a determination on the jurisdictional wetlands and to determine any impacts on the project schedule.
- 5. The design development phase will start when the environmental review is complete.
- 6. Currently, the design is 25% complete.

The design is scheduled to be completed in February 2016. The estimated construction start is June, 2016. The biggest challenge will be to award the project only four months after design is complete.

The project is on-time and within budget based on updated milestone dates. The key stakeholders decision to move forward with synthetic turf on all three fields puts the construction cost at the upper limit of the project budget. As the design progresses, construction estimates will be refined and any potential budget impact will be addressed at that time.

Milestone dates were updated to reflect the new anticipated completion dates. However, status indicators for milestones will continue to reflect progress towards the original dates established, until the items are complete.

Milestones	
✓ Staff project initiation meetings	7/1/14 - 10/1/14
✓ Initial project planning	7/15/14 - 7/28/14
Consultants Competitive Negotiations Act (CCNA) document package preparation	8/13/14 - 10/30/14
Review of incoming proposals, oral presentations and contract award to consultant	10/31/14 - 5/26/15
Design process, preparation of construction documents and permitting	7/7/15 - 2/7/16
Bidding preparation, solicitation and contract award of Construction Contractor	2/8/16 - 6/8/16
Construction of Project	6/9/16 - 4/9/17



# PP 4-1.1 Public Private Boathouse for Crew (CIP)





# **Category**

Management Agenda

#### **Commission Prioritization Level**

Top

#### **Lead Department**

Parks and Recreation

# Description

The City of Fort Lauderdale is surrounded by rivers and canals and provides an assortment of recreational activities on the water. Additionally, Fort Lauderdale does not currently have a docking space for local high school and college rowing teams to store their boats. With this greater demand to participate in the rowing sport, the Parks and Recreation Department is working with NOVA Southeastern University (NSU) to construct a boathouse to serve as a gathering place for crew members at George English Park. The site is located at 1101 Bayview Drive.

This is a multi-year project.

#### **Analysis**

Staff met with NOVA and Peterson Architects to review the project design. On the design, the location of the boathouse was blocking the western boat ramp and was not acceptable. The boathouse was reconfigured and shifted north so as to not block access to the boat ramp. Additionally, an issue arose regarding the project scope and budget. The design exceeds the \$800,000 budget for construction; however, NOVA is under the impression that the budget is \$4 million. Clarification is needed to determine how much the City will be funding and if NOVA will be contributing beyond the design portion of the project, as well as how to structure a long term lease with NOVA as a tenant.

The project is moving forward within the overall timeframe and is currently on budget.

Milestones	
Confirm available funding amount, design and construction commitment from NOVA	7/1/14 - 8/15/14
✓ Presentation of drawings for staff review and discussion	7/1/14 - 9/30/15
✓ Staff project initiation meetings	7/1/14 - 10/1/14
<ul> <li>Create drawings and initial design of boathouse in collaboration with NOVA rowing team</li> </ul>	11/3/14 - 8/31/15
→ Boathouse Design	8/31/15 - 12/31/15
Construction Bid	1/1/16 - 6/30/16
Boathouse Construction	6/30/16 - 12/11/17



# NE 6-1.8 Codify the Central Beach Master Plan Design Guidelines





#### Category

Management Agenda

#### **Commission Prioritization Level**

Top

#### **Lead Department**

Sustainable Development

# **Description**

In 2008, the City initiated the Central Beach Master Plan project which brought the community together to set the course for future development patterns and public improvements that would foster a dynamic, mixed-use, and pedestrian-friendly urban beach destination. The planning and design firm Sasaki and Associates was hired to assist the City in developing the plan. Through the plan development process, it was recognized that many of the City's existing development regulations are no longer relevant to the changing characteristics of the area. Following a series of public meetings, various public realm improvement opportunities were identified and design principles for guiding private development were established. These Design Guidelines focus on creating more comfortable, pedestrian-oriented streets with attractive, shaded sidewalks framed with appropriately-scaled mixed use buildings that help create a vibrant, active resort and residential community.

The Central Beach Master Plan was completed in 2009 as a planning tool for the area but its utility is limited in that its Design Guidelines were never officially adopted in the City's Code. The current project is a follow up effort to gain consensus on the primary elements of the Master Plan, to finalize the Plan's building Design Guidelines and incorporate them together with the streetscape standards into the City's Code to promote new development in accordance with the Central Beach Master Plan's goals and objectives. The adopted Design Guidelines will address density, mass, scale, height, Floor Area Ratio (FAR), building separation, floor plate size, shoulder and tower configuration, while the street sections will guide improvements to the public right of ways.

#### **Analysis**

The City's consultant, Redevelopment Management Associates (RMA) has submitted a draft Master Plan with code changes and proposed building and streetscape design standards for the Central Beach Regional Activity Center (RAC). Staff reviewed the draft Master Plan to determine the level of completion and to determine if the design quidelines are compatible with existing City master plans.

Urban Design & Planning staff has informed the City Manager that there are significant concerns regarding the draft plan. Staff concerns include ensuring the draft conforms to existing City plans including the Connecting the Blocks Plan and applicability of the design guidelines to the Central Beach area. Urban Design and Planning staff are meeting with RMA to discuss how to modify the draft and schedule.

Milestones		
✓	Assign to Principal Planner	10/13/13 - 10/13/13
✓	Review 2009 CB Master Plan Design Guidelines, Streetscape guide, zoning categories, land-use and identify potential revisions and additional guidelines	10/13/13 - 11/13/13
✓	Review other associated documents (i.e. AIA reconstruction, sustainability goals, Climate Action Plan, Adaptation Action Areas, City Vision and Strategic Plan goals, CRA projects, etc.)	10/13/13 - 11/13/13
✓	Hold half-day neighborhood workshop (North Beach Village area)	11/16/13 - 11/16/13
✓	Issue RFP	2/1/14 - 3/25/14
✓	Consultant proposals and bid end date	3/26/14 - 4/20/14
✓	Evaluation committee review of proposals and consultant interviews	4/21/14 - 5/25/14
✓	Best and final bid offers submitted	5/26/14 - 6/19/14
✓	Evaluation committee recommended selection of consultant	6/20/14 - 6/20/14
✓	Repackage a revised Master Plan document with proposed amendments to City codes	8/16/14 - 5/15/15
✓	City Commission meeting to select consultant	8/19/14 - 8/19/14
✓	Hold community input/specific stakeholder meetings	1/15/15 - 2/15/15
+	Develop implementation ordinance language/ULDR amendments as required and submit for legal review	2/16/15 - 6/15/15
+	Hold internal feedback loop meetings to present proposed draft Master Plan internally for review by City staff and other departments	6/16/15 - 7/15/15
#	Make internal revisions	7/16/15 - 8/15/15
#	Hold a neighborhood public meeting to get feedback	8/16/15 - 8/31/15
+	Present draft Master Plan and ULDR amendments to Planning & Zoning Board as informational discussion item	9/1/15 - 9/20/15
	Make revisions to draft Master Plan and ULDR amendments based on public meetings	9/21/15 - 11/1/15
	Present draft Master Plan and ULDR amendments to Planning & Zoning Board for review and recommendation to City Commission	11/2/15 - 11/18/15
	Present draft Master Plan and ULDR amendments to City Commission for first reading	11/18/15 - 12/15/15
	Present draft Master Plan and ULDR amendments to City Commission for second reading and adoption	12/16/15 - 1/10/16
	Develop procedures for incorporating design standards into the applicable development review and approval process	1/11/16 - 1/31/16



# **BD 7-1.5 Marine Industry Strategy**





# Category

Management Agenda

#### **Commission Prioritization Level**

Top

### **Lead Department**

Sustainable Development

#### **Description**

The marine industry of South Florida is one of Fort Lauderdale's leading industries and employment sectors. The thriving Fort Lauderdale marine industry encompasses many areas necessary to marine services, including manufacturing, wholesale, retail, dockage, trade, tourism, marine technology, marine mechanics, and training schools. Additionally, the Fort Lauderdale International Boat Show, the largest in-water boat show in the world, is hosted in the City of Fort Lauderdale annually, generating an economic impact larger than the Super Bowl. Continued development of mutually-beneficial relationships and partnerships between all aspects of the marine industry and the City is essential to remaining the Yachting Capital of the World, and the port of call for boaters, yachters, and cruisers from all over the world.

This project involves conducting a survey of marine industry stakeholders to gather information about current levels of service, and to determine where attention is needed to enhance their experience and provide for their various needs and resources while here in the City. An analysis of the survey results will be used to create a strategy for attraction, retention and expansion of the marine industry in Fort Lauderdale.

In 2009 the City of Fort Lauderdale facilitated a workshop around major marine industry issues such as dredging, marina expansion, and infrastructure (including seawalls and boat ramps). In 2012, City staff presented a report on the current status of the marine industry. Since then, discussions regarding specific projects, such as the expansion of the Las Olas Marina and All Aboard Florida have been the focus of the majority of public discussion on the marine industry. It is the goal of the marine industry survey, to broaden the audience, and to develop a larger-scale strategy and action plan for the marine industry in Fort Lauderdale.

This is a multi-year project, currently in the initiation phase. For FY 2015, a consultant will be selected to conduct a survey of the marine industry, which will be a basis for developing the strategy. The survey will be conducted with the assistance of the Marine Advisory Board and the Marine Industry Assocation of South Florida. Additional funding needs will be identified in strategy development once an analysis of the survey results has been completed.

As of January 2015, direction was given by the City Manager's Office to only continue providing support to the annual International Boat Show and Marine Industry Board. Consequently, all other non-essential efforts have been discontinued.

#### Analysis

As of January 2015, direction was given by the City Manager's Office to continue providing support only to the annual International Boat Show and Marine Industry Board. Consequently, all other non-essential efforts have been discontinued.

#### **Milestones**



Continue Supporting International Boat Show and Marine Industry Board

1/1/15 - 9/30/15

ATTACHMENT 1



# IN 2-1.7 Wastewater Infiltration and Inflow (CIP)





# **Category**

Management Agenda

#### **Commission Prioritization Level**

Hiah

### **Lead Department**

Public Works

#### **Description**

The existing wastewater collection system is experiencing infiltration and inflow (I/I) due to aging infrastructure. The main priority is to achieve flow reduction at pump stations experiencing high I/I and ultimately regain capacity lost at the G.T. Lohmeyer Wastewater Treatment Plant. Reduction of extraneous I/I flows will ultimately reduce the additional costs associated with wear and tear on pumping and treatment equipment, chemical consumption, additional maintenance, and energy.

This project includes the rehabilitation of gravity mains, sewer laterals and manholes for ten pump station areas. These ten stations have been identified as high I/I pump station areas based on high pump run times due to excessive flows. Following the improvements staff will monitor flows to show the rehabilitation impact on I/I reduction.

The overall rehabilitation will be a multi-year ongoing effort to be accomplished between FY 2014 through FY 2019, and may extend beyond FY 2019 pending funding availability.

This project will be completed by piggy-backing on Lee County's contract with Miller Pipeline. Funding is being requested and will be in place for the next few years. It is estimated that approximately \$9M would be required to rehabilitate the ten pump station areas assuming rehabilitation of gravity sewer system components with the most leakage. A \$1.5M contract has been approved by City Commission for FY 2014. City Commission approved an additional \$3.6M in January 2015 for FY 2015. Staff is anticipating requesting approval of \$2.5M for FY 2016, and a little over \$1.5M for FY 2017.

### **Analysis**

City Commission approved an additional \$3.6 million to the contract on January 21, 2015; increasing the contract from \$1.5 million to \$5.1 million. Engineering staff has issued pipe lining task orders totaling \$3.71 million for Pump Stations D-40 (Central Beach Alliance), A-21 (Flagler Heights), A-7 (Downtown Area), D-43 (Rio Vista), A-18 (Dorsey Riverbend) and A-19 (Victoria Park).

# PS D-40 (Central Beach Alliance)

Staff has completed the review of existing Closed Circuit Television Inspection (CCTV) field data and developed rehabilitation recommendations based on the pump stations runtimes. A cost estimate was developed for PS D-40 (Central Beach Alliance) for the rehabilitation of sewer mains, sewer laterals, and manholes, and task orders totaling \$682,216 have been issued to the contractor. The contractor mobilized November 3, 2014 to commence rehabilitation activities at PS D-40 (Central Beach Alliance). The contractor has completed lining of all gravity main lines, installed 18 cleanouts and completed all inspections of the laterals (61 laterals) and 30 manholes. In addition, 50 laterals have been lined and 21 manholes have been rehabilitated.

# PS A-21 (Flagler Heights)

Engineering staff has completed the review of CCTV inspection data for previously lined sewer mains for PS A-21 (Flagler Heights) and developed a cost estimate for the rehabilitation work for a portion of the sewer lateral connections in that basin. Task orders totaling \$687,577 have been issued to the contractor to perform rehabilitation work for the sewer lateral connections. The contractor mobilized in February 2015 to commence rehabilitation of sewer laterals. 52 sectional liners, 64 lateral liners, and 64 cleanouts have been installed.

# PS A-7 (CRA Downtown)

Contractor has completed the CCTV inspection for PS A-7's (CRA Downtown) sewer mains, the area that will be impacted by the Wave project. The objective is to evaluate and rehabilitate sewer mains, lateral connections and manholes prior to the Wave project being constructed and thereby avoid future conflict between the Wave project and the rehabilitation of City owned sanitary sewer utilities. A total of 8,323 linear feet (LF) of main lines have been inspected and 6,523 LF will be lined. In addition five (5) point repairs will be performed. Engineering staff has reviewed the contractor's recommendations and a task order in the amount of \$473,054 has been issued. A second task order in the amount of \$135,118 for lining of 1,225 LF of large mains has been issued.

#### PS D-43 (Rio Vista Sewer Basin)

100% (41,424 LF) of the gravity mains and 441 sewer laterals have been inspected. Staff has completed the review of the CCTV field data, developed a cost estimate, and issued task orders to the contractor in the amount of \$715,534 for rehabilitation of 6,083 LF of sewer mains, 87 sewer laterals, 10 sewer manholes and installation of 61 sewer cleanouts. Work commenced in June 2015 and 5,652 l.f. of sewer mains have been lined, 42 sewer cleanouts have been installed and 25 sewer laterals have been lined.

#### PS A-18 (Dorsey Riverbend)

All 50,990 LF (100%) of gravity mains and 874 sewer laterals have been inspected. A task order in the amount of \$462,800 for the lining of 11,823 LF was issued to the contractor and all work has been completed for this portion of the project.

#### PS A-19 (Victoria Park)

90% (37,450 LF) of gravity mains have been inspected. A task order in the amount of \$636,297 for lining of 14,909 LF of mains have been issued and 2,190 LF of the work has been completed.

# PS B-1 (Coral Ridge Club Estates)

85% (59,976 LF) of the gravity mains have been inspected.

The measuring and archiving of pump run times for all pump station areas to be rehabilitated has started and will be ongoing for the duration of the rehabilitation program. Pre and Post rehabilitation data will be used for determining reduction of inflow and infiltration flows.

As of September 2015, engineering staff has been directed to stop using the existing approved piggy-back contract and to continue rehabilitation efforts by utilizing Cooperative contracts. Engineering and Procurement staff are jointly working on coordinating a mechanism to implement that goal by engaging The Gordian Group. The objective is to find an alternative for buying on-call repair services and straightforward construction services at competitive prices through cooperative purchasing networks.

Utilizing Cooperative contracts would help to avoid the red tape of the traditional procurement process and still satisfy the City's local competitive bidding requirements. Engineering and Procurement staff will seek legal advice for this new procurement approach and process from the City's Legal department. Engineering staff will coordinate minimizing productivity impacts to ongoing rehabilitation goals during this transition period; it is expected however, that some impact will be inevitable until a fully implemented mechanism is established and the department learns how to manage all aspects associated with this new approach.

This initiative is on time and on budget.

# **Milestones** Determine Appropriate Course of Rehabilitation For The 1/1/14 - 12/31/19 **Assessed Locations** Assess Current Conditions of Identified Pump Stations Sewer 7/1/14 - 12/31/19 Systems Measure Pump Run Times at Designated Locations Before and 7/1/14 - 10/31/20 After the Rehabilitation to Determine Impact PS A-21 Rehabilitation Laterals and Manholes 11/1/14 - 3/31/16 PS D-40 Rehabilitation of Mains, Laterals and Manholes 11/1/14 - 12/31/15 PS A-7 Rehabilitation of Mains, Laterals and Manholes 12/1/14 - 12/31/19 PS D-43 Rehabilitation of Mains, Laterals and Manholes 1/1/15 - 12/31/16 PS A-18 Rehabilitation of Mains, Laterals and Manholes 7/9/15 - 3/31/16 PS A-19 Rehabilitation of Mains, Laterals and Manholes 9/1/15 - 12/31/16 PS B-1 Rehabilitation of Mains, Laterals and Manholes 12/1/15 - 2/28/19 PS B-13 Rehabilitation of Mains, Laterals and Manholes 12/1/15 - 2/28/19 PS B-2 Rehabilitation of Mains, Laterals and Manholes 12/1/15 - 2/28/19 PS B-6 Rehabilitation of Mains, Laterals and Manholes 12/1/15 - 2/28/19



# PP 3-1.4 Shared Use of School Facilities





# **Category**

Management Agenda

#### **Commission Prioritization Level**

High

#### **Lead Department**

Parks and Recreation

# **Description**

The City understands the value of outdoor recreation and the serious effects of the absence of play and outdoor activity may have. Outdoor activity is a critical component of childhood well-being and achievement, community health, and economic vitality. Cities are critical drivers for engaging communities in outdoor recreational activity and cross-sector collaboration is a key to success.

To increase opportunities for residents and children to participate in healthy outdoor activity, the Parks and Recreation Department continues to seek opportunities to advance play in the City through the use of Reciprocal Joint Use Agreements. The City is attempting to expand opportunities to play by negotiating joint use agreements with area schools.

The City of Fort Lauderdale owns and operates a number of public parks and facilities suitable for use by the Broward County School Board. The School Board owns, operates, and maintains numerous schools sites and athletic fields in the City which may be suitable for use by neighbors during after-school hours. Reciprocal Use Agreements would allow mutual use of these sites on days and times as are mutually agreed upon.

# **Analysis**

The City Manager and Mayor will meet with the School Board Chair and Superintendent to discuss the Reciprocal Use Agreement. The City Manager spoke with the Superintendent on 10/17/15; however, no date has been scheduled yet for this meeting.

Milestones	
Discuss additional facitlities with principals	7/11/12 - 9/30/16
School system database on usage	7/11/12 - 9/30/15
✓ Sunrise Middle School tennis courts	7/11/12 - 9/11/14
Provide a progress update and discuss potentially cancelling the Reciprocal Use Agreement at the City Commission Conference meeting.	5/19/15 - 12/31/15



# NE 5-2.4 Code Compliance - Process Improvement (Phase II)





# Category

Management Agenda

#### **Commission Prioritization Level**

High

### **Lead Department**

Sustainable Development

# **Description**

The focus of the Code Compliance Process Improvement (PI) effort is to identify operational issues and potential efficiency opportunities. The methodology used consists of analyzing neighbor complaints and code violation data from the Community Plus system, as well as developing a Citywide heat map. The Code Compliance Division and the City Manager completed a walk-through of a residential and commercial area to review priorities, as well as concerns. Furthermore, a PI event was held at the Mizell Center that took into account all prior analysis and developed an implementation plan that focused on standardizing and streamlining the Code Compliance process.

For project management purposes, the implementation of the PI was broken up into Phase I and Phase II. Phase I focused on the "low hanging fruit", setting up the necessary infrastructure and focusing on operational changes which did not require extensive legislative changes. The Phase I milestones were People, Process, and Technology. Phase II focuses on long-term implementation and collaboration with City Departments. The associated milestones are Legislation and Process.

The goal of the Code Compliance Process Improvement initiative is to ensure compliance of code violations as promptly as possible. The performance metric selected to evaluate the outcomes of the Process Improvement initiative is the "Average Days to Close a Code Violation Case," or the elapsed time between the date the violation case is opened and the date the case is closed (including settlement of all financial obligations). The success of the project will be measured by the reduction in number of days for case closure.

#### **Analysis**

#### Legislation

<u>Vacation rental registration program</u> – In an effort to regulate the use of short-term rentals, commonly known as vacation rentals, the City Commission approved Ordinance C-15-29 on August 18<sup>th</sup>, 2015 requiring the registration of these types of properties, payment of fee, compliance inspection, and issuance of a Certificate of Compliance. The effective date of the program is November 1<sup>st</sup>, 2015, and will be implemented by the Code Compliance Division in conjunction with the Business Tax Office. The program fees were adopted at the September 1<sup>st</sup>, 2015 City Commission Meeting agenda. The development and implementation of this program is a priority for the division.

Revision to the civil citation code - The intent is to streamline the civil citation process and insert a provision that will allow the civil penalty to automatically accrue daily after the compliance timeframe specified on the citation has lapsed, thus eliminating the need for the code officer to inspect the property until the violator requests a compliance inspection. This initiative requires collaboration with the City Attorney's Office to revise the language in the code. The anticipated completion of the first draft of the proposed language is October 30, 2015 .

<u>Vacant property registration</u> - The goal is to expand the registration requirement to all real property in the City. The proposed amendment to Ordinance C-12- 38 will require the registration of all real property in the City regardless of when the mortgage foreclosure process is initiated or when the property is vacated. The proposed Ordinance also applies to all vacant distressed properties in good standing with the lender and expands the registration requirement to include commercial property. This item is being reviewed internally through major City departments to ensure there are no contractual issues with the vendor's scope of services and the intent of the language is properly vetted for implementation. Due to reprioritization of the process improvements initiatives, this effort is on hold to facilitate the completion of other high priority projects.

Expansion of unsafe structures definition - The intent is to expand the definition of an unsafe structure and to establish criteria for uninhabitable structures, which will subject these structures that meet the criteria to demolition. The Commission Agenda Memorandum and proposed ordinance language was drafted are being reviewed by the Code Compliance Division and the City Attorney's Office. Initially slated for the August 18<sup>th</sup>, 2015 and then redirected to the October Commission meetings for adoption, this item was placed on hold in order to move ahead with the adoption of the resolution for the non-ad valorem assessments on property tax rolls, which occurred on October 20, 2015. As a result of the vacation rental registration program assuming first ranked priority, the division shifted its focus on the overhaul of the civil citation code. Thus, the uninhabitable legislation will be primed for adoption in 2016.

#### **Process**

<u>Lot clearing contract</u> - The lot clearing process was streamlined to shorten the turnaround time between the notification date of the violation and abatement action

performed by the City. The final step in the process was to procure lot clearing services to achieve better control of the process and ensure the lot is cleared within 48 hours of notice by division staff. City Commission approved the award for the lot clearing services on February  $17^{\rm th}$ , 2015, and the contracts were executed. This new program started May  $1^{\rm st}$ , 2015. One of the lot clearing contractors has decided to terminate the service with the City due to a misunderstanding in the charges related to the scope of work to be performed. Staff is working with the Procurement Division to nullify the agreement.

<u>Placement of hard costs on property tax roll</u> – The objective is to assess interest against hard cost liens and place these hard costs as non-ad valorem assessments on the property tax bill for collection. Initially staff's approach was to designate the City as a special assessment district in similar fashion as other local governments. However, staff with the help of the City Attorney's Office, determined that the City's language in the nuisance code section suffices and a resolution approving a contract with Broward County's tax collector's office is all that is required to accomplish this task. This item was approved at the City Commission Meeting on October 20<sup>th</sup>, 2015. Code staff is developing the process to implement this program.

<u>Implementation of lien foreclosure process</u> – Staff submitted a list of properties to the City Attorney's Office to commence with foreclosure. A foreclosure attorney and legal secretary will be hired to prosecute these cases. The Department of Sustainable Development is surveying the building to identify office space for these individuals.

#### **Process Improvements - Phase III**

### **Work in Progress**

<u>Development and implementation of the Community Beautification Program</u> – Three communities are participating in the outreach and enhancement program which are Melrose Park, Tarpon River, and Edgewood.

<u>Development and implementation of the vacation rental registration program</u> – A website was launched on October 12, 2015. To date there are no registration applications submitted, only numerous inquiries about the minimum life/safety inspections. Code and Building Services will develop an FAQ page to guide the applicants in this area.

#### Legislation

 $\label{prop:control} \mbox{Adoption, development and execution of the residential rental inspection program.}$ 

Adoption, development and execution of the reoccupancy certificate program.

Milestones	
Legislation	7/12/13 - 9/30/15
Process	7/12/13 - 9/30/15



# NE 6-1.3 Comprehensive Plan Evaluation and Appraisal Report and Comprehensive Plan Volume II





# **Category**

Management Agenda

#### **Commission Prioritization Level**

High

#### **Lead Department**

Sustainable Development

# **Description**

The Comprehensive Plan, as required by Florida Statutes, provides the guidelines, standards, and strategies for orderly and sustainable land development. Amending the Comprehensive Plan is a three-step process. In the first phase, the Department of Sustainable Development will prepare an Evaluation and Appraisal Report (EAR) that evaluates the current Plan to reflect changes in State and local requirements since the last time the Comprehensive Plan was updated (in 2008). Following the submittal of the evaluation and appraisal notification letter to the State, DSD will prepare the update to the City's Comprehensive Plan. The Comprehensive Plan shall provide the principles, guidelines, standards, and strategies for the orderly and balanced future economic, social, physical, environmental, and fiscal development of the area that reflects community commitments to implement the plan and its elements.

Phase 2 will include preparation of Volume II of the Plan, which will be prepared in accordance with Chapter 163, Part II, F.S. and will include updates to existing conditions and trends based on current U.S. Census data and other sources. Phase 3 includes preparation of Volume I of the Comprehensive Plan (Goals, Objectives and Policies) and will be completed between 2015 and 2016.

#### **Analysis**

The draft Evaluation and Appraisal Report (EAR) includes potential new major topics and possible recommendations that should be considered in the Comprehensive Plan update in order to advance the community's vision and goals contained in the City's Vision and Strategic Plans. City staff and The Corradino Group presented an EAR status update to the City Commission at its August 18th conference meeting. The Corradino Group also presented the draft EAR to the Council of Fort Lauderdale Civic Associations (CFLCA) at their September 8th meeting.

A final draft was submitted to Urban Design and Planning which incorporates comments received at the September 1st City Commission development workshop and recommendations from the CFLCA's consensus statement. The Corradino Group is scheduled to present the draft EAR to the Planning & Zoning Board in November. The City Commission will also review the reports and consider approval via resolution in December or January.

Milestones	
✓ Hire Consultant	8/1/14 - 10/21/14
✓ Draft major topics list for City staff review	10/1/14 - 10/24/14
Submit revised draft of major topics list based upon City staff comments	10/24/14 - 11/1/14
Prepare draft EAR and EAR notification letter for City staff review	11/2/14 - 3/15/15
✓ Facilitate public workshops	2/1/15 - 4/30/15
Revise draft EAR and EAR notification letter based upon City staff comments	3/16/15 - 9/30/15
Attend DRC to discuss City Staff comments on draft EAR	4/15/15 - 4/28/15
Transmit EAR notification letter to Florida Department of Economic Opportunity	4/16/15 - 4/30/15
◆ Draft Data Inventory and Analysis (Comp Plan Volume II) for City staff review	5/1/15 - 2/1/16
Present draft EAR to Planning and Zoning Board	5/15/15 - 5/20/15
Present draft EAR to the City Commission	5/21/15 - 7/7/15
Distribute final EAR to City staff, Planning and Zoning Board, and	7/8/15 - 7/30/15

City Commission	, 0, 20 . , 00, 20
Present EAR status at City Commission conference meeting Cylinders of Excellence  8/	18/15 - 8/18/15
Present EAR status and draft recommendations to Council of Fort Lauderdale Civic Associations Cylinders of Excellence	9/8/15 - 9/8/15
Hold DRC meeting to review staff comments on Comp Plan Volume II	2/2/16 - 2/28/16
Present Comp Plan Volumes I (Goals, Objectives and Policies) and II (Data Inventory and Analysis) to Planning and Zoning Board	3/1/16 - 3/31/16
Present Comp Plan Volumes I and II to City Commission (first reading and transmittal to Broward County Planning Council)	·/1/16 - 5/15/16
Revise Data Inventory and Analysis based upon City, Planning Council and County Commission adoption hearings	5/1/16 - 6/30/16
Transmit Comp Plan Volumes I and II to Broward County Planning Council 5/	16/16 - 8/31/16
Revise Comp Plan Volumes I and II based upon Broward County Planning Council staff/County staff comments  9/	1/16 - 10/15/16
Present Comp Plan Volumes I and II to Broward County Planning Council (first reading)	6/16 - 11/15/16
Present Comp Plan Volumes I and II to County Commission (first reading and transmittal to State)	6/16 - 12/15/16
Transmit Comp Plan Volumes I and II to Florida Department of Economic Opportunity/other review agencies	16/16 - 1/21/17
Revise Comp Plan Volumes I and II based upon State ORC report and agency comments (if needed)	22/17 - 1/31/17
Present Comp Plan Volumes I and II to Broward County Planning Council (second reading)	2/1/17 - 2/15/17
Present Comp Plan Volumes I and II to County Commission (second reading and adoption)	16/17 - 3/16/17
Present Comp Plan Volumes I and II to City Commission (second reading and adoption)  3/	17/17 - 4/30/17



# **PS 10-1 Emergency Preparedness**





# Category

Management Agenda

#### **Commission Prioritization Level**

High

### **Lead Department**

Fire Rescue

#### **Description**

The City of Fort Lauderdale is vulnerable to a number of hazards, threatening the life-safety of the community. Emergency situations may occur with little or no warning, or they may be predictable within a relatively short time in advance of their impact. In an effort to increase the all hazards level of preparedness within the community and for City employees, the Domestic Preparedness and Emergency Management Bureau of the Fort Lauderdale Fire-Rescue Department will be implementing the project "Ride the Preparedness Wave." This project will take place citywide.

The theme for this project will be "Ride the Preparedness Wave." Included in this project will be a number of trainings, communications, and outreach geared towards enhancing all hazard preparedness amongst City of Fort Lauderdale neighbors, and employees. Aspects of this project will include becoming a certified StormReady Community, a Hurricane Expo for the community, a hurricane preparedness fair for City employees, conducting Continuity of Operations Plan (COOP) and Planning P training for City departments, and all hands only CPR presentations.

This is a multi-year project, focused on continuous training and preparedness outreach efforts. The project is currently in the planning phase, with a number of aspects either currently underway and/or tentatively scheduled for the coming fiscal year.

Minimal funding is needed to become StormReady certified, and funding for the Hurricane Expo will be achieved through various vendor sponsorships and some grant based funding.

### **Analysis**

The Emergency Management (EM) Bureau has reached its goals in community training efforts for FY 2015. The bureau provided hands only CPR presentations to a total of 7,935 people; among them were City employees, members of the community, and high school students. In addition, the EM bureau attended three Homeowners Association and Civics meeting where emergency preparedness was discussed, reading materials were disbursed and neighbors were informed of CERT training. The Pillow Case project launched October 23, 2015 with 115 students completing the program. Training took place in the fire safety trailer, and fire safety, sever weather emergencies, stress management, and go-kits were discussed.

The bureau was also able to reach internal training goals; to date all City departments were able to complete their "Planning P," "COOP," National Incident Management System "NIMS," and Emergency Management "EM" courses. A point of Distribution (POD) training is awaiting Broward County to release upcoming dates to re-launch the class for our City employees.

Key emergency preparedness documents were reviewed, completed, and distributed. Fire Operations COOP revisions is complete and a table-top exercise was conducted. In addition, over 1,000 copies of the emergency preparedness quick tips guide were distributed, e-blasted to the Community Building Leadership Team (CBLT), and all who attended the Emergency Operations Center (EOC) annual exercise.

The bureau's success trend in preparedness efforts was also followed by the Hurricane Preparedness Fair for City employees with an attendance of approximately 200 employees, and the Hurricane Expo for the community with an attendance of at least 1,000 neighbors. The main theme of both fairs was to prepare "Go kits" and family preparedness. The EM Bureau provided over 50 preparedness bags and preparedness supplies to the Fort Lauderdale Hurricane Ready's Day sponsored by the Neighbor Support Division.

The EM Bureau was also successful in making it a reality for the City to be awarded the Storm Ready Designation by the National Weather Service (NWS). Storm Ready signs will soon be posted at the City's entrance ways.

Milestones	
Philosofics	
✓ All hands only CPR presentations	5/1/14 - 6/1/15
City department Planning P and COOP Training	7/11/14 - 6/1/15
✓ Hurricane Expo (for the community)	8/1/14 - 6/6/15
✓ Hurricane Preparedness Fair (for City employees)	8/1/14 - 6/1/15
✓ StormReady Community (Certified)	8/1/14 - 10/29/14
Emergency Manager to National Weather Service (NWS) for Site Visit	8/29/14 - 8/29/14
NWS Spotter Training for Spotters and Dispatchers (Hosted/Co-Hosted)	9/27/14 - 10/1/14
National Weather Service Officials to Community to verify City EOC requirements	10/15/14 - 10/31/14