

City of Fort Lauderdale

FY 2016 COMMISSION ANNUAL ACTION PLAN

Quarterly Progress Report to the City Commission: Quarter 3


























CITY OF FORT LAUDERDALE

COMMISSION ANNUAL ACTION PLAN

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IN 1-1 Beach Traffic Management Plan

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Description

The Beach Traffic Management Plan will provide for a comprehensive evaluation of traffic and mobility conditions on the barrier island, allowing for the identification of issues and solutions. Benefits to the community include enhancing quality of life, facilitating multimodal transportation implementation and utilization, and promoting economic development opportunities. The goal of the project is to change the way people travel to, from, and within the coastal areas of the city in order to support and sustain a thriving tourist and local resource. This approach will apply the 5 E's model, developing strategy solutions through Engineering, Education, Encouragement, Evaluation, and Enforcement. This is a multi-year project, with major project work over the next fiscal year focusing on scope development and data gathering of baseline data and existing conditions. While no funding was identified in Fiscal Year 2016 specifically for this project, \$1 million was set aside for the addition of eight motorcycle officers dedicated to traffic management and enforcement, a Project Manager, a Neighborhood Mobility Planner, and a Traffic Calming Coordinator all of whom will work on improving mobility along the beach and throughout the City, as well as there being some 2015 Community Investment Plan projects within the project area.

Analysis

Jun-16

A budget request was submitted through the FY 2017 budget process and it was recommended for funding by the City Manager. Upon receipt of these funds, a task order will be developed using one of the continuing services contract consultants to perform a comprehensive study with recommendations.

In addition, efforts are underway that will contribute to the study including the citywide parking study that is currently under scope development with one of the continuing services consultants under contract with the City. The other is research staff is conducting on loading/unloading needs of beach hotels and best practices in general.



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Milestones

<input checked="" type="checkbox"/> Finalize charter	10/1/15 - 11/30/15	Oct-15
<input checked="" type="checkbox"/> Convene project team to review objectives, milestones, and members	4/1/16 - 4/30/16	Jun-16
<input type="checkbox"/> Develop scope with project team	8/1/16 - 9/30/16	Jun-16
<input type="checkbox"/> Identify all existing activities and initiatives in project area	8/1/16 - 9/30/16	Jun-16
<input checked="" type="checkbox"/> Allocate funding to CCNA	9/1/16 - 9/30/16	Jun-16
<input type="checkbox"/> Issue task order and purchase order	10/10/16 - 11/11/16	Jun-16
<input type="checkbox"/> Develop plan, including implementation, owners or leads and time-frames as feasible	12/1/16 - 9/30/17	Jun-16
<input type="checkbox"/> Align with City funding programs	9/1/17 - 10/31/17	Jun-16
<input type="checkbox"/> Place on Commission Conference for presentation	11/1/17 - 11/30/17	Jun-16
<input type="checkbox"/> Place on Commission meeting for adoption	12/1/17 - 12/31/17	Jun-16



IN 1-1.3 17th Street Mobility Plan

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Description

The 17th Street corridor is a key corridor to mobility in the City, with connections to the beach, port, and airport and also serves as a backbone to several abutting neighborhoods. The corridor has experienced development, adding pressure to an already congested area and increasing conflicts for pedestrians and vehicle movement. The increased density and mix of uses along the corridor is encouraging more walking and biking, yet the built environment is not supportive of these modes. The corridor will continue to be critical to local and regional mobility, with potential premium transit service that will also require safe and comfortable pedestrian access.

This project aims to balance mobility in the area, encouraging a shift of a portion of vehicle trips to transit, walking and biking trips through engineering and policy solutions. It includes a multi-modal level-of-service (LOS) analysis for the transportation corridor of 17th Street. This involves developing a prioritized, time-constrained list of implementable recommendations with estimated capital and operational costs as is practical (this includes policy changes, infrastructure, service, and operational practices).

The project will be completed in two phases. The first phase, to be accomplished in FY 2015, will include collecting and analyzing data, such as traffic patterns, vehicular and pedestrian crash data, and developing short, mid, and long term mobility solutions for the corridor. The second phase, implementation, will require seeking funding, partnerships, and integrating into existing development and regulatory programs. The details and timing of this phase will be developed after the plan is completed.

Analysis

Jun-16

The second public meeting for the SE 17th St Mobility Plan was held on April 25, 2016. The purpose of the meeting was to get community feedback on the proposed recommendations. The recommendations include vehicular, access management, bicycle, pedestrian, transit, and policy improvements. Since then, the City and the consultant team have met and communicated with several neighborhoods and continued to collect input on the specific recommendations. The compiled information will ultimately be discussed with the community at a third public meeting anticipated over the next few months. Until then, the City and consultant will continue to meet with stakeholders to finalize these recommendations and work towards developing a prioritized list of projects and improvements to formally be adopted by the Commission by year end.



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Milestones

<input checked="" type="checkbox"/> Identify Contributing Initiatives and Funding Sources	10/1/14 - 4/1/15	Aug-15
<input checked="" type="checkbox"/> Develop Scope for Mobility Study	12/1/14 - 4/30/15	Aug-15
<input checked="" type="checkbox"/> Additional Funds Assigned to Contract - Approval by Commission	12/17/14 - 12/17/14	Aug-15
<input checked="" type="checkbox"/> Finalize the consultant task hours and issue a notice-to-proceed	4/8/15 - 7/16/15	Aug-15
<input type="checkbox"/> Complete Mobility Plan	8/1/15 - 12/6/16	Jun-16
<input checked="" type="checkbox"/> Collect Data and Existing Conditions	7/20/15 - 11/30/15	Jun-16
<input checked="" type="checkbox"/> Analysis of Alternatives/Improvements	11/1/15 - 4/28/16	Jun-16
<input type="checkbox"/> Prioritize Recommendations and Place on City Commission Agenda	4/1/16 - 12/6/16	Jun-16
<input checked="" type="checkbox"/> Develop Final Recommendations and Action Plan	4/25/16 - 6/30/16	Jun-16



IN 2-2.2 Stormwater Master Plan (CIP)

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Description
<p>As a coastal community, the City is impacted by stormwater and tidal related flooding issues. Neighbors continue to be dissatisfied despite the City's efforts to address each flooding concern with the limited resources available. The Stormwater Master Plan is the needed comprehensive approach to provide a macro assessment of the City's infrastructure as the effects of rising sea levels continue to increase. The Stormwater Master Plan is a three phased approach spread over ten years (FY 2014 through FY 2024) to address the flooding in the City.</p> <p>Phase I (FY 2014 - FY 2019) consists of design and construction of 37 localized stormwater projects with known storm or tidal flooding issues as well as engaging a financial consultant to evaluate stormwater rate options.</p> <p>Phase II (FY 2015-FY 2018) contains three tasks:</p> <ul style="list-style-type: none"> • Data collection of stormwater infrastructure to create a Geographic Information System (GIS) database • Develop a comprehensive hydraulic/hydrological stormwater model • Design and permitting of specific priority areas as per approved CIP <p>Phase III (FY 2017-FY 2024) consists of construction of Phase II projects and development of citywide standards for long-term stormwater solutions which will incorporate:</p> <ul style="list-style-type: none"> • Proactive measures to adapt to climate change (from rain storm and sea flooding) and future sea level rise impacts • Adoption of higher levels of service (acceptable water levels on the street during weather events) for design • Updating the Stormwater Master Plan to incorporate lessons learned and prioritization of future effort

Analysis
<p>Phase I projects are on schedule and on budget.</p> <ul style="list-style-type: none"> • 16 are complete • 6 are in design • 2 are in construction • 13 are in the planning phase for future design and construction <p>June 10, 2016 marked the kickoff to the Phase II Master Plan with consultant, Hazen & Sawyer, P.C., City engineers, department heads, and consulting staff were given a presentation on the Lidar mapping system and the GIS modeling of the City. Lidar is an active remote sensing technology that produces three dimensional representations of the earth's surface by gathering reflected laser light, usually from equipment mounted in an airplane passing over the modeled surface.</p>

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Milestones

<input checked="" type="checkbox"/>	Provide recommendations in Proposed FY 2015 Budget and multi-year CIP	7/11/14 - 9/15/14	Sep-14
<input checked="" type="checkbox"/>	Draft an RFP for a financial consultant to evaluate stormwater rate options	9/15/14 - 10/31/14	Jul-14
<input checked="" type="checkbox"/>	Issue the RFP for a financial consultant to evaluate stormwater rate options	10/31/14 - 11/30/14	Nov-14
<input type="checkbox"/>	Complete Phase II design	1/1/15 - 12/31/18	Jun-16
<input type="checkbox"/>	Investigate adopting a green or low impact design standard in Chapter 47- Unified Land Development	1/1/15 - 12/31/18	Jun-16
<input type="checkbox"/>	Investigate adopting seawall heights in Chapter 8-Boats, Docks, Beaches and Waterways	1/1/15 - 12/31/18	Jun-16
<input type="checkbox"/>	Investigate updating of current ordinances in Chapter 28-Water, Wastewater and Stormwater to include a level of service	1/1/15 - 12/31/18	Jun-16
<input checked="" type="checkbox"/>	Provide staff recommendations to City Manager regarding seawall heights for Chapter 8 - Boats, Docks, Beaches and Waterways, looking ahead at a 30 year horizon	1/1/15 - 5/31/16	Jun-16
<input type="checkbox"/>	Update the stormwater policies in the City's Comprehensive Plan	1/1/15 - 12/31/18	Jun-16
<input checked="" type="checkbox"/>	Award contract to the consultant selected through the RFQ process	2/1/15 - 4/19/16	Apr-16
<input checked="" type="checkbox"/>	Provide recommendations in Proposed FY 2016 Budget and multi-year CIP	3/1/15 - 4/30/15	Apr-15
<input checked="" type="checkbox"/>	Present final framework for approach for stormwater program to the City Commission	4/1/15 - 9/30/15	Sep-15
<input checked="" type="checkbox"/>	Review the findings of the rate study	5/1/15 - 8/31/15	Aug-15
<input type="checkbox"/>	Develop recommendations for stormwater bond to fund the construction of Phase II projects	1/1/16 - 12/31/17	Jun-16



PP 3-5.2 Comprehensive Homeless Strategy

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Description
<p>The City's primary goal of the comprehensive homeless strategy is to provide a long-term, permanent housing solution for the homeless population through the Housing First model that is currently underway.</p> <p>The <i>Chronic Homeless Housing Collaborative grant (CHHC)</i> supports the Housing First model by rapidly placing the chronically homeless (as defined by HUD) into permanent housing first, while facilitating the provision of treatment and supportive services, rather than providing treatment prior to the provision of housing. The current CHHC grant currently supports 22 participants.</p> <p>This is a multi-year project. With renewal of the CHHC grant for 2015, the current 22 participants will continue to be provided housing and supportive services over the next calendar year.</p> <p>In accordance with the terms of the CHHC Agreement with Broward County, the City will provide permanent supportive housing for chronically homeless individuals and families identified as the most vulnerable. The City collaborates with the Housing Authority of the City of Fort Lauderdale to supply the housing units, and the Broward Partnership for the Homeless Inc. to provide supportive services. Current funding for the CHHC program for 2015 is \$446,929. The CHHC funding is obtained from a HUD grant that is administered by the Broward County Continuum of Care Division of Broward County. The City is approved for funding through calendar year 2015 with a 2016 renewal option in the same amount.</p>

Analysis
<p>During the third quarter, staff resolved the United States Housing and Urban Development (HUD) Audit findings of the 2014 grant with the county. Staff also successfully housed the final two individuals that remained in the hotel from the URA relocation. Through the coordinated assessment and placement process, the City was able to house four identified chronic homeless individuals and one chronic homeless family of eight in the CHHC program (Chronic Homeless Housing Collaborative). Staff continues to work with the COC (Continuum of Care) to identify chronic homeless individuals and families within the City of Fort Lauderdale.</p>

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Milestones

 Draft policy and procedures manual and operational guidelines for the CHHC program. Implementation is an ongoing effort.	1/1/15 - 12/31/16	
 Participate in Broward County Homeless Initiatives Partnership Committees	7/1/15 - 12/31/16	
 Coordinated assessment and placement of veteran and chronic homeless into appropriate housing that will end chronic homelessness	6/1/15 - 12/31/16	
 To develop policy for discharge planning from Broward County Jail and local hospitals	6/1/15 - 12/31/16	
 Enforce City Commission approved ordinances creating public behavior standards in the City	10/1/15 - 9/30/16	
 Submit the renewal application for the 2016 period to City Commission for execution	12/15/15 - 12/15/15	
 Submit the renewal application for the 2017 period to City Commission for execution	12/15/15 - 12/15/15	
 Conduct point in time count	1/1/16 - 1/31/16	
 Submit a request to Broward County asking them to again provide a breakdown of the point in time count for the City of Fort Lauderdale	1/1/16 - 1/31/16	



PP 4-1.1 Soccer and Lacrosse Athletic Fields (CIP)

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Description
<p>The Press Play Strategic Plan goal four is to 'be a healthy community with fun and stimulating recreational activities for our neighbors.' The City Commission has identified a need for facilities to meet this demand of soccer and lacrosse participants. Additionally, the City is noticing a growing recognition for competitive youth soccer programs like Fort Lauderdale Select; therefore, the City plans to construct three athletic fields to be used for either soccer or lacrosse at Mills Pond Park, located at 2201 NW 9th Avenue. This project will include installing either synthetic (artificial) turf or natural grass athletic fields with lighting.</p> <p>This is a multi-year project, currently in its initiation and planning phase. Funding of \$3.7 million has been allocated to this project through Park Impact Fees.</p>

Analysis	Jun-16
<p>This project is in the bidding phase. On June 29, 2016, the Procurement Services Department released the bid for construction services for this project. The bid opening is scheduled for mid-August, 2016. Award of contract is estimated to take place at a City Commission Meeting in October, with a construction start in November 2016. There was a slight delay in the schedule during the design phase due to revisions provided in the DRC process and investigation of additional design alternatives. Additional delays were incurred during the bidding phase due to the time required to properly review, prepare, and advertise the package based on current staffing levels.</p> <p>A review of Calvin Giordano & Associates (CGA) project cost estimates of final design plans has revealed that the final base bid and available options may exceed available budget.</p> <p>Milestones have been updated to accurately reflect the new anticipated completion dates.</p>	

Milestones		
<input checked="" type="checkbox"/> Staff project initiation meetings	7/1/14 - 10/1/14	Oct-14
<input checked="" type="checkbox"/> Initial project planning	7/15/14 - 7/28/14	Jul-14
<input checked="" type="checkbox"/> Consultants Competitive Negotiations Act (CCNA) document package preparation	8/13/14 - 10/30/14	Oct-14
<input checked="" type="checkbox"/> Review of incoming proposals, oral presentations and contract award to consultant	10/31/14 - 5/26/15	May-15
<input checked="" type="checkbox"/> Contract execution	5/27/15 - 7/6/15	Jul-15
<input checked="" type="checkbox"/> Design process, preparation of construction documents and permitting	7/7/15 - 4/20/16	Apr-16
<input type="checkbox"/> Bidding preparation, solicitation and contract award of Construction Contractor	3/23/16 - 10/30/16	Jun-16
<input type="checkbox"/> Construction of Project	11/1/16 - 8/31/17	Jun-16



NE 6-1 Development Density Policy

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Commission Prioritization Level
High

Description
<p>Since the end of the recession, the City has seen a resurgence in development activity. In order to address this growth, the City Commission has expressed the desire to comprehensively evaluate the City's development policies to ensure that the right balance is struck between market demands, while maintaining the unique character of established neighborhoods. To that effect, the Commission held four workshops during 2015, to discuss policies regarding appropriate patterns of growth and solicited neighbor feedback.</p> <p>The main vehicle for addressing, directing and planning future growth is through the City's update to the Comprehensive Plan, an effort well under way. The updates to policies and feedback through community input will ultimately guide land use and carefully planned development patterns that contribute to more connected and sustainable neighborhoods, with access to local services and uses and supported by a local and regional multi-modal network. At the same time, the City is also proactively engaged in a number of planning initiatives in order to address the redevelopment needs and enhance sense of place in targeted areas.</p> <p>This is a multi-tiered, multi-year effort consolidating various long-range and development-based planning initiatives, which create the foundation for the City's Development Density Policy and include separate project charters. These current initiatives include:</p> <ol style="list-style-type: none"> 1. City of Fort Lauderdale Comprehensive Plan Update 2. Coordination with "BrowardNext" Broward County Comprehensive Plan update 3. Downtown Units LUPA 4. Central Beach Master Plan 5. Uptown Master Plan and Design Standards 6. Downtown Master Plan Update 7. Ongoing ULDR Amendments

Analysis
<p style="text-align: right;">Jun-16</p> <p>The City Commission adopted the Evaluation and Appraisal Report of the Comprehensive Plan on February 2, 2016. Next steps include reviewing the updated Comprehensive Plan data inventory and analysis and issuing an RFP to hire a consultant for the update to the Comprehensive Plan's goals, objectives, and policies (Volume I).</p> <p>Progress with the Central Beach Master Plan continues, with a public input workshop held on March 29, 2016 which built upon prior stakeholder meetings. Discussion focused on potential streetscape options for the North Beach Village area, a review of existing regulations and potential changes to the zoning code for the Central Beach Area, and included a discussion on climate change and resiliency.</p> <p>Staff continues to move forward on the Uptown effort. Currently we are working on outreach, vision setting, and the initial public meeting in collaboration with SFRTA.</p> <p>Regarding the codification of the Downtown Master Plan Design Guidelines, we do not currently have the ability to dedicate adequate staff time toward this effort given current staffing levels in the division coupled with demand. As we staff up, more time will be dedicated towards realizing this need.</p>

Milestones



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	Phase I. Evaluation and Appraisal Report (EAR)	10/1/14 - 4/30/16	Jun-16
	Draft major topics list for City staff review	10/1/14 - 10/24/14	Oct-14
	Submit revised draft major topics list based upon City staff comments	10/24/14 - 11/1/14	Nov-14
	Provide draft EAR for City staff review	11/1/14 - 6/30/15	Jun-15
	Facilitate public workshops	2/1/15 - 4/30/15	Apr-15
	Revise draft EAR letter based upon staff comments	3/16/15 - 10/30/15	Oct-15
	Provide EAR notification letter to City staff review	4/1/15 - 5/1/15	May-15
	Transmit EAR notification letter to Florida Department of Economic Opportunity	4/16/15 - 4/30/15	Apr-15
	Present draft EAR to Planning and Zoning Board	5/1/15 - 11/18/15	Nov-15
	Review of draft EAR by technical review committee	6/30/15 - 7/30/15	Jul-15
	Present draft EAR to City Commission	12/1/15 - 3/30/16	Mar-16
	Distribute final EAR to City staff, Planning and Zoning Board, and City Commission	4/1/16 - 4/30/16	Jun-16
	Phase II. Data Inventory and Analysis	11/30/15 - 4/30/19	Jun-16
	Draft data inventory and analysis for City staff review	1/1/15 - 5/30/16	Jun-16
	Issue RFP to select consultant for Phase II (volume I) of the Comprehensive Plan	1/29/16 - 5/31/16	Jun-16
	Draft Volume I for staff review	4/1/16 - 5/30/17	Jun-16
	Technical review committee meeting on draft data inventory and analysis	5/1/16 - 6/30/16	Jun-16
	City Commission approval of contract with consultant for Phase II	6/30/16 - 8/1/16	Jun-16
	Public participation program for drafting Volume I	9/1/16 - 2/15/17	Jun-16
	Central Beach Master Plan Design Standards	11/1/14 - 12/15/17	Jun-16
	Hold a City Commission meeting to select consultant	6/15/14 - 8/19/14	Aug-14
	Hold community input/specific stakeholder meetings	1/15/15 - 4/15/15	Apr-15
	Staff review of draft revised master plan	8/15/15 - 11/15/15	Nov-15
	Internal meeting on sea level rise issues	11/1/15 - 12/30/15	Dec-15
	Public meeting on draft master plan concepts	1/15/16 - 3/30/16	Mar-16
	Meeting with City Commissioners on draft master plan concepts	2/1/16 - 3/30/16	Mar-16
	Consultant to draft building design standards	3/30/16 - 6/30/16	Jun-16
	City staff review of building design standards	6/30/16 - 8/30/16	Jun-16
	Public meeting on draft central beach master plan	9/1/16 - 11/30/16	Jun-16
	Consultant to revise draft for City staff review	12/1/16 - 1/15/17	Jun-16



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	Uptown Urban Village Land Use Amendment and Form-Based Design Code	11/1/15 - 1/1/18	
	Develop scope of work for the form based code and LUPA	10/1/15 - 12/31/15	
	Select City consultant from continuing contract under Transportation and Mobility services	1/2/16 - 2/28/16	
	Outreach, vision setting, initial public meeting (to be coordinated with SFRTA efforts)	8/1/16 - 9/30/16	
	Develop draft LUPA application and Form Based Code	10/3/16 - 2/1/17	
	Hold internal feedback meeting to present proposed LUPA and form based code for review by internal stakeholders. Extend input from Envision Uptown	2/1/17 - 3/15/17	
	Make revisions based on internal review	3/15/17 - 5/1/17	
	Codify the Downtown Master Plan: Design Guidelines	9/15/16 - 6/16/17	
	Conduct internal and staff review	9/15/16 - 10/13/17	
	Conduct internal team meeting on approach	9/15/16 - 6/16/17	
	Draft ULDR Amendments, supporting documents, edits, and graphic updates to DMP	11/1/16 - 12/15/16	
	Public outreach meeting with Civic Associations in downtown	2/1/17 - 2/1/17	
	Meeting with DDA and other stakeholders	2/15/17 - 2/15/17	
	Finalize ULDR Amendment language	3/1/17 - 3/15/17	
	Planning and Zoning Board	4/19/17 - 4/19/17	
	City Commission Meeting - First Reading	5/16/17 - 5/16/17	
	City Commission Meeting - Second Reading	6/16/17 - 6/16/17	



**BD 7-1 Beach Community
Redevelopment Area**
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CAAP Category

Policy Agenda

Commission Prioritization Level

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Description

Fort Lauderdale is a major vacation destination renowned for its miles of beautiful beaches, which are a main attraction for both visitors and residents alike. In accordance with the Central Beach Master Plan and Beach Community Redevelopment Plan the City has a goal to create a more comfortable, attractive and pedestrian-oriented streetscape along the beach corridor, which includes efforts to improve pedestrian safety, increase walkability, provide more open/greenspace for neighbors and tourists, provide more event/programming space on the beach, and to once again make Fort Lauderdale the world's leading destination for swimming and diving.

This is a multi-tiered, multi-year effort consolidating various, significant capital improvement projects. These current initiatives include:

1. Beach Streetscape Improvement Project
2. Fort Lauderdale Aquatic Center
3. DC Alexander Park Renovation
4. Las Olas Corridor Improvement Project

Analysis

Jun-16

Beach Streetscape Improvement Project: the construction schedule for this project was pushed back in order to minimize the amount of concurrent construction activities occurring within the Beach CRA limits.

Aquatic Center: the City Commission approved the CRA CIP budget on May 11, 2016. The CRA has allocated \$17 million towards the construction of a new 50 meter competition pool, new dive well, new dive spa, and to renovate the existing 50 meter training pool, renovate the existing learn-to-swim pool, and the construction of a new grandstand building and bleachers. Staff anticipates advertising the RFP for design-build team in October 2016, and to award the contract to the design-build team by January 2017.

Las Olas Corridor Improvement Project: the 60% design for this project was approved at the May 11, 2016 City Commission meeting, with Commission requested changes. Construction remains on schedule to begin December 1, 2016.



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Milestones

	Beach Streetscape Improvement Project	9/1/15 - 12/3/19	Jun-16
	Joint Commission workshop with Beach Redevelopment Board to review 30% design plans and cost estimates	10/12/15 - 10/12/15	Oct-15
	Final design and construction documents and bidding assistance	11/2/15 - 12/15/18	Jun-16
	Invitation to bid for construction	9/1/16 - 11/1/16	Jun-16
	Award contract and issue notice to proceed	12/1/16 - 3/1/17	Jun-16
	Complete construction	3/1/17 - 12/31/17	Jun-16
	Aquatic Center	10/1/15 - 9/1/19	Jun-16
	Inspect existing facility and provide cost estimate for rehabilitation	12/1/15 - 3/31/16	Mar-16
	DC Alexander Park Renovation	10/1/15 - 9/30/16	Jun-16
	Las Olas Corridor Improvement Project	10/12/15 - 1/30/19	Jun-16
	Joint Commission workshop with Beach Redevelopment Board to review 30% design plans and cost estimates	10/12/15 - 10/12/15	Oct-15
	Award EDSA task order number two to complete final design	11/3/15 - 11/3/15	Nov-15
	90% construction documents	5/11/16 - 9/7/16	Jun-16
	Commission approval of final price	7/19/16 - 7/19/16	Jun-16
	Award contract and begin construction	7/20/16 - 12/1/16	Jun-16
	100% construction documents	9/8/16 - 10/1/16	Jun-16
	Final GMP	10/24/16 - 11/15/16	Jun-16
	Complete construction	12/1/16 - 12/1/18	Jun-16



**BD 7-3.1 Beach Renourishment
 Plan and Funding**

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Description
<p>The beach is a key tourist destination and vital economic asset to the South Florida region. Following several storms in the past and increased usage during city special events, the beach is in need of replenishment. The beach is located at A1A and Las Olas Boulevard.</p> <p>This is part of a Broward County project where 750,000 cubic yards of sand will be hauled onto the beach between Hillsboro Inlet and Port Everglades. This is a multi-year process.</p>

Analysis
<p>The City worked with Broward County to complete current season's (January 4, 2016 - May 1, 2016) nourishment from 18th Street north to Gault Ocean Mile. As of April 30, 2016 all beach nourishment activities have stopped due to turtle season. The project will resume on November 1, 2016.</p>

Jun-16



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Milestones

 Coordinate efforts with Broward County	7/1/12 - 1/15/17	Jun-16
 Identify funding for project	7/16/12 - 5/1/15	May-15
 Legal documents to City Commission	3/1/14 - 11/4/14	Oct-14
 Complete Storm Damage Reduction Easements or Consent of Use	5/1/14 - 10/1/14	Sep-14
 Resolve Derelict Structures Issues	5/1/14 - 10/1/14	Aug-13
 Resolve Public/Private Stormwater Erosion Issues	5/1/14 - 10/1/14	Aug-14
 County Project Participation Agreement (PPA) negotiations with US Army Corps of Engineers (USACE)	1/5/15 - 7/31/15	Sep-13
 US Army Corps of Engineers (USACE) approval of Participation Agreement (PPA)	7/15/15 - 10/30/15	Oct-15
 Consent of Use Form to be presented to City Commission for approval	8/18/15 - 8/18/15	Aug-15
 Interlocal Agreement (ILA) between the City and County to be presented to City Commission for approval	10/1/15 - 10/20/15	Oct-15
 County to award the project to contractor	11/1/15 - 11/30/15	Sep-13
 Execution of the Project Participation Agreement (PPA) by the County	11/1/15 - 11/30/15	Nov-15
 Conduct beach renourishment and sand hauling (Season 1)	1/4/16 - 4/29/16	Apr-16
 Reimbursable Payment - 1st Installment	10/16/16 - 10/15/17	Jun-16
 Conduct beach renourishment and sand hauling (Season 2)	11/4/16 - 5/1/17	Jun-16
 Reimbursable Payment - 2nd Installment	10/16/17 - 10/15/18	Jun-16
 Reimbursable Payment - 3rd and last Installment	10/16/18 - 10/15/19	Jun-16



PS 9-1 Lighting Solutions on the Beach

FY 2016 Commission Annual Action Plan

CAAP Category
Policy Agenda

Commission Prioritization Level
High

Description
<p>It is a Commission priority to strike an adequate lighting compromise that satisfies State and Federal environmental regulations while also providing measures of safety for neighbors and tourists. The Lighting Solutions on the Beach Project was developed to find a workable solution to improve street lighting along State Road A1A. This will be achieved in conjunction with the Streetscape Construction Project within the Central Beach Community Redevelopment Area Commission Annual Action Plan priority initiative.</p>

Analysis	Jun-16
<p>The beach streetscape project kicked off in September of 2015 and is anticipated to be completed in December 2017. At the October 12, 2015 joint City Commission and Beach Redevelopment Advisory Board (BRAB) workshop, the City Commission authorized moving forward to final design plans for the Beach Streetscape Improvement Project. The current contract with Kimley-Horn and Associates for the Beach Streetscape Improvement Project (SR A1A) includes refining the designs to 100% Construction Drawings (CDs), and preparing bid specifications.</p> <p>This project will be assisting with the development of a workable solution to improved street lighting along State Road A1A while continuing to satisfy State and Federal environmental regulations for sea turtle lighting.</p>	

Milestones		
<input checked="" type="checkbox"/> Presentation to City Commission (Conference Agenda)	5/7/13 - 5/7/13	May-13
<input checked="" type="checkbox"/> Beach Area Lighting Restrictions (First Public Meeting)	6/10/13 - 6/10/13	Jun-13
<input checked="" type="checkbox"/> Beach Area Lighting Restrictions (Second Public Meeting)	6/26/13 - 6/26/13	Jun-13
<input checked="" type="checkbox"/> Meeting with External Stakeholders	10/21/13 - 10/21/13	Oct-13
<input checked="" type="checkbox"/> Presentation to City Commission	4/7/15 - 4/7/15	Apr-15
<input type="checkbox"/> Streetscape Construction (see Beach CRA: Streetscape Project)	3/1/17 - 12/31/17	Jun-16



**NE 6-1 Central City Community
Redevelopment Area**
FY 2016 Commission Annual Action Plan

CAAP Category
Policy Agenda

Commission Prioritization Level
High

Description
The City Commission has expressed an interest in transforming the Central City area into a more vibrant, mixed-use community. This project will entail examining the CRA area and proposed amendments to the Comprehensive Plan and Unified Land Development Regulations (ULDR) as needed to achieve a mixed-use built environment.

Analysis	Jun-16
Due to workload and staffing issues associated with the Department of Sustainable Development, Urban Design and Planning Division, no progress has been made in implementing rezoning changes and a possible land use amendment to the Central City Community Redevelopment area as outlined to the City Commission on March 17, 2015. As a result, the Fort Lauderdale Community Redevelopment Agency has been asked to take over management of this project in FY 2017 with assistance from the City's Urban Design and Planning Division.	



BD 7-1 Northwest-Progresso-Flagler Heights Community Redevelopment Area

FY 2016 Commission Annual Action Plan

CAAP Category

Policy Agenda

Commission Prioritization Level

Top

Description

The Northwest-Progresso-Flagler Heights Community Redevelopment Area (NPF CRA) is one of the City's three designated Community Redevelopment Areas (CRA) and also the largest at approximately 1,400 acres. In an effort to benefit the community by encouraging reinvestment and redevelopment in the area and eliminating slum and blight, the City adopted the original NPF CRA Plan in 1995 and subsequently amended the document in 2001. Although there was a minor revision to the plan in 2013 to add three new initiatives, the plan has not been updated in quite some time. The NPF CRA Plan allows the CRA to support activities that encourage small business development and encourage the expansion of employment opportunities. The 2014 Urban Land Institute Technical Assistance Panel (TAP) report completed for the Sistrunk Corridor, provided recommendations that the NPF CRA create a retail recruitment program that includes efforts to develop a small business program. The City Commission, sitting as the CRA Board of Directors, prioritized this as a major initiative for 2016.

This multi-tiered, multi-year effort encompasses a number of different projects aimed at continuing to encourage reinvestment and redevelopment of the NPF CRA. The current efforts include:

1. Redevelopment Plan Amendments
2. Business Development Strategy
3. Housing Infill Strategy

Analysis

Jun-16

With the re-organization completed, the CRA is moving forward. In addition to the re-organization, staffing needs have been identified and the CRA Board has approved new CRA Incentives. Additionally, the CRA have established an acquisition and disposition policy. All these efforts are critical in moving forward effectively and efficiently.

Regarding the potential for a Phase II of the Redevelopment Plan Amendments, CRA staff has evaluated it and determined that the current Redevelopment Plan is sufficient. These milestones have therefore been removed.



CITY OF FORT LAUDERDALE COMMISSION ANNUAL ACTION PLAN

Milestones

<input checked="" type="checkbox"/> Redevelopment Plan Amendments: Phase I	6/25/15 - 12/31/15	Mar-16
<input checked="" type="checkbox"/> Solicit proposals from qualified firms and execute agreement	6/25/15 - 8/12/15	Aug-15
<input checked="" type="checkbox"/> Data collection and analysis (by RMA)	8/12/15 - 9/23/15	Sep-15
<input checked="" type="checkbox"/> Project kick-off meeting (share project charter)	9/4/15 - 9/4/15	Sep-15
<input checked="" type="checkbox"/> Community input session	9/23/15 - 9/23/15	Sep-15
<input checked="" type="checkbox"/> Draft complete for staff review	9/23/15 - 10/10/15	Oct-15
<input checked="" type="checkbox"/> Internal review of plan	10/10/15 - 10/28/15	Oct-15
<input checked="" type="checkbox"/> Draft presentation to CRA Advisory Board	10/28/15 - 10/28/15	Oct-15
<input checked="" type="checkbox"/> City Commission plan amendment completion and adoption	2/1/16 - 2/28/16	Mar-16
<input checked="" type="checkbox"/> Final CRA plan approval and budget amendments	2/1/16 - 3/15/16	Mar-16
<input type="checkbox"/> Business Development Strategy	10/6/15 - 6/15/16	Jun-16
<input checked="" type="checkbox"/> CRA Board approval of vendor agreement	10/6/15 - 11/3/15	Nov-15
<input type="checkbox"/> Housing Infill Strategy	11/1/15 - 1/30/16	Jun-16
<input checked="" type="checkbox"/> Development of an incentive policy to encompass an infill housing strategy/incentive	11/1/15 - 1/30/16	Jun-16
<input checked="" type="checkbox"/> Development of marketing materials focused on retail development	12/1/15 - 3/30/16	Apr-16
<input type="checkbox"/> Recruitment strategy for the NPF CRA	12/1/15 - 3/30/16	Jun-16
<input type="checkbox"/> Recommendations for site locations for retail/restaurant companies	3/1/16 - 3/30/16	Jun-16
<input type="checkbox"/> Identification and recommendations of retail prospects	3/30/16 - 6/15/16	Jun-16



IN 2-1.7 Wastewater Infiltration and Inflow (CIP)

FY 2016 Commission Annual Action Plan

CAAP Category
Management Agenda

Commission Prioritization Level
High

Description
<p>The existing wastewater collection system is experiencing infiltration and inflow (I/I) due to aging infrastructure. The main priority is to achieve flow reduction at pump stations experiencing high I/I and ultimately regain capacity lost at the G.T. Lohmeyer Wastewater Treatment Plant. Reduction of extraneous I/I flows will ultimately reduce the additional costs associated with wear and tear on pumping and treatment equipment, chemical consumption, additional maintenance, and energy.</p> <p>This project includes the rehabilitation of gravity mains, sewer laterals and manholes for ten pump station areas. These ten stations have been identified as high I/I pump station areas based on high pump run times due to excessive flows. Following the improvements staff will monitor flows to show the rehabilitation impact on I/I reduction.</p> <p>The overall rehabilitation will be a multi-year ongoing effort to be accomplished between FY 2014 through FY 2019, and may extend beyond FY 2019 pending funding availability.</p> <p>This project ceased to piggy-back on Lee County's contract with Miller Pipeline in September 2015. Over the past two years, funding was requested and put in place. The initial estimate of approximately \$9 million that would be required to rehabilitate the ten pump station areas, assuming rehabilitation of gravity sewer system components with the most leakage, has been revised to cost approximately \$30 million. A \$1.5 million contract was approved by City Commission in FY 2014; in January 2015 \$3.6 was added to the contract, totaling \$5.1 million. Additionally, \$5.2 million funding was approved in FY 2016.</p>

Analysis
<p>Engineering staff has issued pipe lining task orders totaling \$4.048 million for the following pump stations:</p> <ul style="list-style-type: none"> ● A-21 Flagler Heights; 100% of the work for the issued task orders is completed, totaling \$687,577 ● D-40 Central Beach Alliance; 100% of the work for the issued task orders is completed, totaling \$682,217 ● A-7 Downtown Area; 39% of the task order work is completed, totaling \$236,231 out of \$608,172 issued ● D-43 Rio Vista; 100% of the work for the issued task orders is completed, totaling \$715,534 ● A-18 Dorsey Riverbend; 100% of the work for the issued task orders is completed, totaling \$462,801 ● A-19 Victoria Park; 78% of the task order work is completed, totaling \$698,572 out of \$891,741 ● B-1 Coral Ridge; Closed Circuit Television Inspection is in progress, conducted by the current contractor. All rehabilitation work will be performed when a new contract is awarded. ● B-13 Coral Ridge Isles; the work will be performed when a new contract is awarded. ● B-2 Bermuda Riviera; the work will be performed when a new contract is awarded. ● B-6 Coral Ridge; the work will be performed when a new contract is awarded. <p>The plans to use National Power Joint Alliance (NJPA) contracts for future rehabilitation work has changed as the estimates received from NJPA were higher than expected. It has been determined that future rehabilitation work shall be bid through the City's regular bidding process instead. Project specifications have been prepared and sent to Legal, Procurement and Public Works Management for review. The project will be bid once comments are received and addressed appropriately. Task orders for the additional work that was approved for FY 2016 will be issued under the new contract. It is estimated that a contract will be awarded in October 2016.</p>



























Jun-16



CITY OF FORT LAUDERDALE

COMMISSION ANNUAL ACTION PLAN

Milestones

 Assess Current Conditions of Identified Pump Stations Sewer Systems	7/1/14 - 12/31/19	
 Determine Appropriate Course of Rehabilitation For The Assessed Locations	7/1/14 - 12/31/19	
 Measure Pump Run Times at Designated Locations Before and After the Rehabilitation to Determine Impact	7/1/14 - 10/31/20	
 PS A-21 Rehabilitation Laterals and Manholes	11/1/14 - 9/30/16	
 PS D-40 Rehabilitation of Mains, Laterals and Manholes	11/1/14 - 12/31/15	
 PS A-7 Rehabilitation of Mains, Laterals and Manholes	12/1/14 - 12/31/19	
 PS D-43 Rehabilitation of Mains, Laterals and Manholes	1/1/15 - 6/30/17	
 PS A-18 Rehabilitation of Mains, Laterals and Manholes	7/9/15 - 9/30/16	
 PS A-19 Rehabilitation of Mains, Laterals and Manholes	9/1/15 - 12/31/16	
 PS B-1 Rehabilitation of Mains, Laterals and Manholes	12/1/15 - 2/28/19	
 PS B-13 Rehabilitation of Mains, Laterals and Manholes	12/1/15 - 2/28/19	
 PS B-2 Rehabilitation of Mains, Laterals and Manholes	12/1/15 - 2/28/19	
 PS B-6 Rehabilitation of Mains, Laterals and Manholes	12/1/15 - 2/28/19	



CITY OF FORT LAUDERDALE
COMMISSION ANNUAL ACTION PLAN

**PP 4-1.1 Public Private
 Boathouse for Crew (CIP)**

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CAAP Category

Management Agenda

Commission Prioritization Level

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Description

The City of Fort Lauderdale is surrounded by rivers and canals and provides an assortment of recreational activities on the water. However, Fort Lauderdale does not currently have a docking space for local high school and college rowing teams to store their boats. With greater demand to participate in the rowing sport, the Parks and Recreation Department is working with Nova Southeastern University (NSU) to construct a boathouse to serve as a gathering place for crew members.

The boathouse will provide a home to the Nova Southeastern varsity women’s rowing program, the University School rowing program, and will provide an opportunity for increased recreational public access to the water in the form of a rowing club that will be open to public membership.

This is a multi-year project.

Analysis

Jun-16

Nova Southeastern University (NSU) has engaged Peterson Architects to provide final design/construction documents for the proposed boathouse at George English Park. Once the final plans have been received and approved, a contractor will be selected through an open competitive bid process.

Please note that the milestone completion dates below are estimates only and will be finalized upon receipt and approval of final construction documents. Furthermore, although significant project progress has been made in the past few months, the overall project status remains at "Caution" as the original project milestone dates have elapsed.

Milestones

<input checked="" type="checkbox"/>	Presentation of Drawings for Staff Review and Discussion	7/1/14 - 9/30/15	Sep-15
<input checked="" type="checkbox"/>	Staff Project Initiation Meetings	7/1/14 - 10/1/14	Oct-14
<input checked="" type="checkbox"/>	Create Drawings and Initial Design of Boathouse in Collaboration with NOVA Rowing Team	11/3/14 - 8/31/15	Aug-15
<input type="checkbox"/>	Boathouse Design	7/1/16 - 12/31/16	Jun-16
<input type="checkbox"/>	Construction Bid	1/1/17 - 3/31/17	Jun-16
<input type="checkbox"/>	Boathouse Construction	4/1/17 - 12/31/17	Jun-16



**NE 5-2.4 Code Compliance -
Process Improvement (Phase III)**

FY 2016 Commission Annual Action Plan

CAAP Category

Management Agenda

Commission Prioritization Level

High

Description

The focus of the Code Compliance Process Improvement (PI) effort is to identify operational issues and opportunities to improve compliance outcomes. The performance metric selected to evaluate the outcomes of the PI initiative is the “Average Days to Close a Code Violation Case,” or the elapsed time between the date the violation case is opened and the date the case is closed (including settlement of all financial obligations). The success of the project is measured by the reduction in number of days for case closure.

In June 2013, the Code Compliance Division and the City Manager completed a walk-through of a residential neighborhood and a commercial corridor to review violation priorities. In July 2013, a PI strategizing event was held with Code staff to analyze neighbor complaint trends and code violation data. With this information, the team developed an implementation plan that focused on standardizing and streamlining the Code Compliance process.

For project management purposes, the implementation of the PI was broken up into phases. Phase I focused on efforts easiest to implement, including setting up the necessary resource infrastructure and focusing on operational improvements which did not require legislative changes. The Phase I focus areas included People, Process, and Technology. Phase I was completed in October 2014. Phase II is ongoing and focuses on long-term efforts that require collaboration with other City departments and the City Attorney’s Office. Phase II focus areas are Legislation and Process. In mid-2015, Phase III was added to accommodate new priorities and new programs.

Analysis

Jun-16

Vacant property registration - The goal is to expand the registration requirement to all real property in the City. This process improvement has been paused to allow for concentration of the division’s efforts on restructuring of the Community Inspections Unit; Community Beautification Program efforts; recruitment effort to fill 11 vacant positions; and reinstatement of the Special Response Team to coordinate with the Building Services Inspectors on inspecting and identifying nuisance properties for possible demolition through an order from the Special Magistrate.

Placement of hard costs on property tax roll - The City Commission approved the resolution to execute the agreement between the City and the Broward County Property Appraiser’s Office to place non-ad valorem assessments on the tax roll for collection. Although this step was accomplished, staff has continued to collaborate with the Broward County Property Appraiser’s Office as well as the State Revenue Department to ensure that the proper agreements are in place to implement this process. Furthermore, an Intent Resolution is being slated for the September 20th, 2016 City Commission meeting to authorize the agreement between the tax collector and the City for the collection of no-ad valorem assessments on the property tax roll, which also designates the city’s boundaries as the special assessment area. The adjusted implementation date is March 2017.

Implementation of lien foreclosure process - In July 2016, staff developed a new list of 25 properties and submitted it to the City Attorney’s Office for consideration for administrative lien foreclosure. The list was generated from code inspection staff input, board up properties report, nuisance property list, lot clearing report, 2013 lien amnesty list, lien reduction list, and inquiries from internal City departments. The hiring of the foreclosure attorney and legal secretary is imminent. Thereafter, both offices will establish the process for prosecuting these cases.

Residential Rental Inspection Program - The program name is interchangeable with Landlord Permit. Staff completed the preliminary research on the best practices study of programs within Florida and California. A report of the findings is forthcoming as well as a Commission Conference discussion on this item.

Re-occupancy Certificate Program - No work in progress on this item as a result of implementing new initiatives (e.g. vacation rental registration, identification of uninhabitable structures for demolition through the Special Magistrate, Community Beautification Program, employee recruitment, landlord permit research, and amendment of civil citation ordinance). The completion of the recruitment process is near completion and all vacant positions are expected to be filled before the end of July 2016. Staff expects to commence work on this item in January 2017.



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Milestones

✓	Pre-work	5/1/13 - 7/31/13	Jul-13
✓	Code Compliance Walk	6/9/13 - 6/30/13	Jun-13
✓	Process Improvement Event	7/1/13 - 7/10/13	Jul-13
✓	Code Compliance Process Improvement: Phase I	7/1/13 - 10/31/14	Oct-14
■	Code Compliance Process Improvement: Phase II - Legislation	7/1/13 - 9/30/16	Jun-16
↓	Vacant Property Ordinance Amendment	7/12/13 - 9/29/17	Jun-16
✓	Expansion of Unsafe/Uninhabitable Structures definition	7/17/13 - 7/29/16	Jun-16
↑	Revision to Civil Citation Code	10/15/13 - 9/30/16	Jun-16
✓	Lien settlement guidelines	4/21/15 - 8/13/15	Aug-15
✓	Adoption of Vacation Rental Ordinance	6/1/15 - 8/18/15	Aug-15
■	Code Compliance Process Improvement: Phase II - Process	7/1/13 - 3/31/16	Jun-16
✓	Lot clearing contract improvement outcomes	7/12/13 - 5/1/15	May-15
↑	Placement of hard costs on tax roll	8/1/14 - 9/20/16	Jun-16
■	Implementation of Lien Foreclosure Process	9/1/14 - 9/30/16	Jun-16
■	Code Compliance Process Improvement: Phase III - New Programs	3/1/15 - 12/31/16	Jun-16
↑	Community Beautification Program (outreach; HOA-based beautification program; leave no business behind program; special response team)	3/1/15 - 12/31/16	Jun-16
✓	Vacation rental program implementation	10/1/15 - 9/30/16	Mar-16
↓	Residential rental inspection program	4/1/16 - 3/31/17	Jun-16
●	Re-occupancy certificate program	10/1/16 - 9/29/17	Jun-16



CITY OF FORT LAUDERDALE

COMMISSION ANNUAL ACTION PLAN

PS 9 Mobile Radios

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CAAP Category

Management Agenda

Commission Prioritization Level

High

Description

This project is to upgrade the City's mission-critical, two-way Motorola 800 MHz Trunked Radio System. This project will be an overlay system by standing up a three sites-12 channels- Motorola 800 MHz system using current industry standards; Association Public Safety Communications (APCO) Project (P25). The new P25 12 channel system will utilize a \$3.319 million investment by the City Commission in Fiscal Year 2012, to upgrade the Microwave Network, a component of the City's mission-critical, two-way communications system.

Analysis

Jun-16

The project's overall status is behind schedule but it is moving forward. The original cut-over was slated for June 30, 2016, but due to issues beyond staff control, the project cut-over has been pushed out until the mid to latter part of August 2016. A Change Order was presented and approved by the City Commission in May 2016 to purchase a microwave spur. The microwave spur will be integrated with the City's current microwave network and provide the required connectivity to the Hosted Master Site.

Milestones

<input checked="" type="checkbox"/> P-25 Radio System technical design and statement of work	1/20/15 - 3/30/15	Mar-15
<input checked="" type="checkbox"/> Draft Commission Memo on public safety radio system	3/9/15 - 3/10/15	Mar-15
<input checked="" type="checkbox"/> Present report to City Commission on public safety radio system	4/7/15 - 4/7/15	Apr-15
<input checked="" type="checkbox"/> Cost negotiation with vendor	4/10/15 - 4/30/15	Apr-15
<input checked="" type="checkbox"/> Draft Commission Report	4/20/15 - 5/20/15	May-15
<input checked="" type="checkbox"/> Contract Terms and Conditions negotiation with vendor	5/1/15 - 5/15/15	May-15
<input checked="" type="checkbox"/> Present project to City Commission for approval	6/16/15 - 6/16/15	Jun-15
<input checked="" type="checkbox"/> Agreement execution	6/17/15 - 6/30/15	Jun-15
<input checked="" type="checkbox"/> Factory staging and acceptance	6/24/15 - 6/25/15	Jun-15
<input checked="" type="checkbox"/> Accept delivery of equipment	6/25/15 - 6/25/15	Jun-15
<input checked="" type="checkbox"/> Site preparation	6/30/15 - 7/21/15	Jul-15
<input checked="" type="checkbox"/> Installation of 6 GTR 6 pack (Police, Utilities, Playa Del Sol)	7/21/15 - 8/30/15	Aug-15
<input checked="" type="checkbox"/> Reconfigure antenna network	9/1/15 - 10/30/15	Oct-15
<input checked="" type="checkbox"/> Removal of 12 channels from analog system	11/1/15 - 11/30/15	Dec-15
<input type="checkbox"/> Subscriber radios upgrade/alignment	11/1/15 - 5/1/16	Jun-16



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✓ Codeplugs development (pre and post)	12/15/15 - 6/15/16	Jun-16
✓ Frequency path study	4/25/16 - 5/6/16	May-16
✓ Structural analysis	5/2/16 - 5/13/16	May-16
↑ FCC license process including STA	5/16/16 - 5/27/16	Jun-16
↓ Subscriber radio programming	5/16/16 - 7/22/16	Jun-16
Receipt of microwave equipment	6/13/16 - 6/15/16	Jun-16
Installation of microwave equipment	6/20/16 - 6/24/16	Jun-16
Alignment, configuration, integration, and optimization of microwave equipment	6/27/16 - 7/8/16	Jun-16
✓ Configuration/Optimization P-25 system 12 channels	7/5/16 - 7/7/16	Jun-16
Test P-25 system 12 channels	7/11/16 - 7/15/16	Jun-16
System coverage test	7/18/16 - 7/22/16	Jun-16
Cut-over to P-25 system	7/27/16 - 7/27/16	Jun-16
Console programming - transitioning	8/1/16 - 8/5/16	Jun-16
Final system acceptance - final	8/1/16 - 8/3/16	Jun-16
Console programming - final	8/8/16 - 8/12/16	Jun-16
Subscriber programming - final	8/22/16 - 10/28/16	Jun-16



**PS 9-1 Multi-Focused
Community Policing
Assessment**

FY 2016 Commission Annual Action Plan

CAAP Category
Management Agenda

Commission Prioritization Level
Top

Description
<p>On May 5, 2015, the City Commission approved consulting services from Bobcat Training and Consulting, Inc. (Bobcat) for the purpose of assisting the Fort Lauderdale Police Department assessing operations with regard to community policing, community outreach, recruiting, hiring, training, and complaint handling.</p> <p>Bobcat's "Multi-Focused Community Policing Assessment" report focused on community policing and procedural justice principles outlined by the United States Department of Justice's Office of Community Oriented Policing. The assessment includes 23 recommendations.</p> <p>The recommendations are in the areas of (1) Community Policing; (2) Background Investigations; (3) Citizen Complaints; (4) Recruitment and Selection; and, (5) Hiring Process.</p>

Analysis	Jun-16
<p>Community Policing: There were eight initiatives within this recommendation area; six have been completed. Subsection 5.2 (formalize a Call For Service Reduction Plan) is expected to be completed within the next 60 days as the department is awaiting the finalization of disposition codes from the Broward County Office of Regional Communications System. For subsection 5.1 (the FLPD Command Staff should hold a retreat to outline "Community Policing" in Fort Lauderdale), two proposals are being reviewed.</p> <p>Background Investigations: There were 10 initiatives within this recommendation area; four have been completed. Subsection 8.4 (Implement an electronic file system for applicant tracking) is near completion. An Applicant Module has been added to the Records Management System and configuration by IT has begun. Subsection 8.1 and 8.7 (profile of an effective officer and an instrument that identifies high risk behavior) will be the focus of the Job Task Analysis; a management consulting firm has also been contracted (7/12/2016) and planning sessions are set to begin in 30 days. A position for an Occupational Police Psychologist has been added to the 2016/2017 budget and will soon be posted.</p> <p>Citizens Complaints: There were seven initiatives in this recommendation area; five have been completed. For subsections 6.1 and 6.2, the department is proceeding with the planning and implementation of the Internal Affairs Pro/Blue team module.</p> <p>Recruitment and Selection: There were nine initiatives in this recommendation area; seven have been completed. For subsections 7.2 and 7.4, a management consulting firm has been contracted (7/12/2016) and planning sessions are set to begin in 30 days.</p>	

Measures
<ul style="list-style-type: none"> Percentage of Sworn Staff Completing Fair Impartial Policing Training Support Services Q2-CY16 Percentage of Sworn Staff Completing Procedural Justice Training Support Services Q2-CY16

Milestones
<ul style="list-style-type: none"> 1-5 Community Policing 7/20/15 - 9/30/16 Jun-16 5.2. Formalize a Call For Service Reduction Plan 7/20/15 - 6/30/16 Jun-16



CITY OF FORT LAUDERDALE

COMMISSION ANNUAL ACTION PLAN

✓	5.4 Explore the development of a geographic-neighborhood centered plan within each patrol district.	7/20/15 - 9/30/15	Sep-15
✓	5.5 Police command staff must play a larger role in the development of community organization and leadership.	7/20/15 - 7/31/15	Oct-15
✓	5.6 A policing strategy is needed to engage the business community.	7/20/15 - 7/31/15	Jul-15
✓	5.7 The department senior leadership has an irregular presence with lower-level officers to aid in assisting them to understand the changes that are occurring.	7/20/15 - 7/31/15	Jul-15
✓	5.3 - Post Non-Classified Policies on the FLPD Website	7/27/15 - 10/30/15	Oct-15
✓	5.8 In-service training should include presentations by command staff and city attorneys and discussions regarding community engagement.	7/27/15 - 10/30/15	Oct-15
↑	5-1 The FLPD Command Staff should hold a retreat to outline "Community Policing" in Fort Lauderdale.	8/3/15 - 5/27/16	Jun-16
↑	2-6. Complaint Management	7/20/15 - 3/31/16	Jun-16
↑	6.1 There should be a review and revision of Internal Affairs procedures and handling of category 2 complaints.	7/20/15 - 10/31/16	Jun-16
↑	6.2 All complaints should be documented as part of the Early Intervention Program.	7/20/15 - 7/29/16	Jun-16
✓	6.2 Survey the community on an ongoing basis to measure citizen satisfaction with policing services and to assess progress over time.	7/20/15 - 7/20/15	Jul-15
✓	6.3 Complaint forms should be readily available to the public in the lobby.	7/20/15 - 11/20/15	Nov-15
✓	6.4 Establish a 24/7 anonymous confidential complaint hotline.	7/20/15 - 8/31/15	Aug-15
✓	6.5 Citizens approaching the agency to file a citizen complaint against a police employee should not be particularly "counseled" regarding the perjury consequences of filing a false report by agency supervisors.	7/20/15 - 9/25/15	Sep-15
✓	6.6 Consideration should be given to granting shift lieutenants the responsibility of conducting all investigations of line personnel of lesser offenses that do not rise to the level of a required Internal Affairs investigation. ...	7/20/15 - 9/30/15	Sep-15
↑	3-7 Recruitment and Selection	7/20/15 - 9/30/16	Jun-16
✓	7.1 FLPD should require that every police manager also do recruiting as a part of their job. Recruitment should be year round. ...	7/20/15 - 12/4/15	Dec-15
↑	7.2 The department should explore the use of an entry level assessment center for each police officer candidate.	7/20/15 - 9/30/16	Jun-16
✓	7.3 Require that every police officer applicant submit a written document for evaluation to determine the applicant has the requisite written communication skills for the job	7/20/15 - 8/28/15	Aug-15
↑	7.4 Construct the hiring process so that it is completed in no more than 120 days.	7/20/15 - 9/30/16	Jun-16
✓	7.5 Develop recruiting strategy to identify and hire officers that are reflective of the community served by the department	7/20/15 - 9/4/15	Sep-15
✓	7.6 The recruitment process needs to be analyzed to determine what efforts yield the best results.	7/20/15 - 10/30/15	Oct-15
✓	7.7 Collect data to determine how effective each recruiting destination may be in the future.	7/20/15 - 12/31/15	Dec-15
✓	7.8 Establish a recruitment and retention advisory council	7/20/15 - 12/31/15	Dec-15
✓	7.9 Provide an Online Employment Application	7/20/15 - 8/7/15	Aug-15
↑	4-8. Background Investigations	7/20/15 - 7/29/16	Jun-16
✓	8.8 - In addition to the information developed during the course of the BI, the investigation protocol should require at least five contacts not listed by the applicant that are developed during the course of background investigation.	7/20/15 - 8/21/15	Aug-15
✓	8.2 - FLPD should encourage college education for entry level police officers and for promotion.	8/3/15 - 9/4/15	Sep-15
✓	8.3 - Background Investigators should receive 40 hours of Background Investigation training.	8/3/15 - 8/3/15	Aug-15



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✓			
↑	8.4 - Implement a electronic file system for applicant tracking	8/3/15 - 6/24/16	Oct-15
✓	8.5 - Use social media in the recruitment of applicants.	8/3/15 - 8/3/15	Aug-15
↑	8.1 - The FLPD Command Staff should develop a profile of an effective police officer.	9/7/15 - 9/30/16	Jun-16
↑	8.7 - The FLPD should use an instrument that identifies high risk behavior.	9/7/15 - 9/30/16	Jun-16
↑	8.9 - Establish Core Values and incorporate them as factors in the hiring process	9/7/15 - 5/27/16	Jun-16
↑	8.6 - Increase personnel in Backgrounds Investigations Unit.	10/5/15 - 7/29/16	Jun-16
↑	5-9. Training	7/20/15 - 12/30/16	Jun-16
↑	9.1 Train the entire agency in Fair and Impartial Policing	7/20/15 - 12/31/16	Jun-16
↑	9.10 Require training and issuance of Electronic Control Devices (ECD) to all sworn personnel performing line functions	7/20/15 - 12/30/16	Jun-16
↑	9.11 All sworn personnel (patrol, detectives, drug investigators, etc.) should be issued body cameras and required to record all citizen encounters	7/20/15 - 12/30/16	Jun-16
↑	9.2 Train all lieutenants and above in Procedural Justice	7/20/15 - 7/29/16	Jun-16
✓	9.3 Establish a career development program for sergeants and lieutenants	7/20/15 - 12/31/15	Dec-15
✓	9.4 Increase the number of personnel attending Crisis Intervention Training (CIT)	7/20/15 - 8/31/15	Aug-15
✓	9.5 Ensure that agency core values are aligned with performance evaluation	7/20/15 - 7/20/15	Sep-15
✓	9.6 Provide training in Community Policing and transformational leadership	7/20/15 - 12/31/15	Dec-15
↑	9.7 Make roll call training a component for key in- service areas	7/20/15 - 6/24/16	Jun-16
✓	9.8 Provide more training and career development programs for non-sworn personnel	7/20/15 - 9/30/15	Sep-15
↑	9.9 The current training curriculum should be made available for partner and community reviews	7/20/15 - 6/30/16	Jun-16



PS 9-1 Police Motorcycle Unit

FY 2016 Commission Annual Action Plan

CAAP Category

Management Agenda

Commission Prioritization Level

High

Description

In 2014, a neighbor survey was conducted to assess the quality of life of neighbors and the overall provision of City services. Based on the results of the survey, visibility of police in neighborhoods, and the management of traffic flow were recognized as top priorities. An increase of officers in the Fort Lauderdale Police Department Motor Unit will enhance the department's ability to address both priorities.

This project will include the expansion of the Fort Lauderdale Police Department's Motor Unit by one Motor Sergeant and seven Motor Officers. In addition, it will include the purchase of 18 new motorcycles.

Analysis

Jun-16

Motor Squad 1, consisting of one sergeant and eight officers, is in full service and completing the unit mission on a daily basis. Additionally, there is one reserve sergeant who is put into service, as needed, to support the Unit and staff specific plans and special events.

Motor Squad 2, which will ultimately consist of seven officers and one sergeant, is currently in partial service with one sergeant and two officers in a full time capacity. There were two other officers originally selected who were unable to successfully complete the required training. There are two additional fully trained officers for this squad on reserve status. They are frequently activated in support of specific missions and special events. Due to Patrol staffing shortages, they are unable to be transferred full-time to the Motor Unit, but are regularly called upon and put into service to support missions as directed. A current list of eligible officers has further been established for the remaining three positions. Once Patrol staffing has reached the designated level, three officers will be selected from this applicant list and sent to a motor school. Once properly trained, they will join as full time members and the Police Motor Unit will then be at full staffing.

Milestones

- Recruit new motor unit sergeant and officers 6/1/15 - 10/1/15 Oct-15
- Train new motor unit officers 6/1/15 - 10/1/15 Jun-16
- Purchase new motorcycles 10/1/15 - 12/31/15 Dec-15
- Sustain expanded motor unit detail 1/1/16 - 9/30/16 Jun-16



PS 9-2 Fire Boat Replacement
FY 2016 Commission Annual Action Plan

[Home](#) [Initiatives](#)

CAAP Category
Management Agenda

Commission Prioritization Level
Top

Description

Fort Lauderdale Fire Rescue serves as the primary responder for fires or other rescue-related incidents occurring along the City's waterways and on the thousands of vessels that travel the City's waterways and dock at City marinas. Additionally, Fire Rescue provides primary response and automatic/mutual aid to six other municipalities that are adjacent to the City along the Intracoastal Waterway and Atlantic Ocean. The department's existing fire boat is unreliable with extreme maintenance needs, and other deficiencies. A new fire boat, designed to the department's specifications, will alleviate many of the current challenges and provide for an appropriate level of water-based emergency response. A crew of five firefighters will operate the boat, which will be stationed at Fire Station 49. A 75/25 matching grant in the amount of \$874,312 has been awarded to help cover the purchase cost of the new boat with the 25% match in the amount of \$251,437.50 having been designated in the FY 2016 Community Investment Plan (CIP).

Analysis Jun-16

On April 5, 2016, City Commission approved the GSA contract for the purchase of a rapid response firefighting vessel from Metal Craft. The requisition has been processed, and the purchase order for the boat has been issued. The project is currently in the construction phase. The engineering conference has taken place and the blue prints are being finalized. Build out of the hull will begin the month of July.

Currently the aluminum is getting cut for the boat and the frame (jig) is in place at the factory. Fire Rescue will receive monthly updates once the aluminum is placed on the jig (frame). The projected delivery of the Fireboat to the City is April 2017.

Milestones

<input checked="" type="checkbox"/> Apply for FY 2015 Port Security Grant Program	5/1/15 - 5/31/15	May-15
<input checked="" type="checkbox"/> Hear fire boat specification presentations	8/1/15 - 8/31/15	Aug-15
<input checked="" type="checkbox"/> FY 2015 Port Security Grant Program awarded	9/1/15 - 9/30/15	Sep-15
<input checked="" type="checkbox"/> Approval by City Commission of FY 2015 Port Security Grant Program grant in the amount of \$874,312 (fire boat portion of grant)	10/6/15 - 10/6/15	Oct-15
<input checked="" type="checkbox"/> Update quote and obtain a GSA Schedule/contract	1/1/16 - 3/31/16	Apr-16
<input checked="" type="checkbox"/> Procure (build) vessel and equipment	4/5/16 - 1/31/17	Jun-16
<input type="checkbox"/> Test vessel and equipment	2/1/17 - 5/31/17	Jun-16
<input type="checkbox"/> Continue use and testing with vessel	6/1/17 - 9/30/18	Jun-16
<input type="checkbox"/> Provide training and commission vessel	6/1/17 - 6/30/17	Jun-16
<input type="checkbox"/> Sustain investment	9/1/18 - 12/31/30	Jun-16



PS 9-2 Fire Rescue Peak Demand Unit

FY 2016 Commission Annual Action Plan

CAAP Category
Management Agenda

Commission Prioritization Level
High

Description
<p>In 2014, Districts 2, 8, and 46 had 1,032 calls which were not handled by first-due units, and the system as a whole had 1,920 calls which were not handled by first-due units. The current system cannot continue to sustain the ever increasing call volume. It has been determined that the best, most cost-effective, and immediate way to overcome the high demand for services during peak hours is to implement a peak hour unit. The unit will be deployed between the hours of 9:00 a.m. and 9:00 p.m., seven days a week, based on system-status management, with a crew of two firefighters/paramedics. This program will have a citywide impact, as the peak unit will allow the regular units to respond within their dedicated first-due response zones. Following routine analysis it will be determined if this program, or service levels in general, should be expanded. \$297,000 has been dedicated in the Fire Rescue operating budget to cover the salaries and supplies for the peak unit.</p>

Analysis
<p>Rescue 202 is a peak hour rescue unit stationed at Firehouse 2, operating daily from the hours of 0900-2100. Rescue 202 was placed into service October 1, 2015. In the nine months the unit has been in service the peak hour rescue has responded to 2,768 incidents. Rescue 202 is averaging 307 calls per month and 10.10 calls per day for the 12 hour period the unit is in service. Estimated total calls for Rescue 202 for the calendar year 2016 are 3,697. Factors influencing the need for Rescue 202 are the constant annual call volume increase for service in the downtown / central districts of Fort Lauderdale. Firehouse 2, which services our downtown and central districts, sustained a 39.32% call volume increase over the prior year. The Department cannot continue to sustain double digit call volume increases and continue to provide the same levels of service our neighbors expect, year after year. Even with Rescue 202 in service, the two medical rescue units at Firehouse 2 had an increase in responses over the prior year. Responses from Rescue 2 (5,892) averaged 16 per day and Rescue 8 (5,894) also averaged 16 per day, clearly demonstrating there is a need to expand the peak hour rescue unit program.</p>

Milestones
<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Develop staffing schedule 8/1/15 - 9/30/15 Sep-15 <input checked="" type="checkbox"/> Stock dedicated peak unit Rescue 8/1/15 - 9/30/15 Sep-15 <input checked="" type="checkbox"/> Implement and sustain peak unit 10/1/15 - 9/30/16 Sep-15 <input type="checkbox"/> Conduct routine analysis of the peak unit's effectiveness 11/1/15 - 9/30/16 Jun-16 <input checked="" type="checkbox"/> New Fire Rescue apparatuses come online, with dedicated peak unit Rescue vehicle taken from reserves 11/1/15 - 11/30/15 Nov-15 <input type="checkbox"/> Determine need to continue and expand peak hour and regular services 2/1/16 - 9/1/16 Jun-16



IS 11-1 Human Resources Modernization

FY 2016 Commission Annual Action Plan

CAAP Category

Management Agenda

Commission Prioritization Level

Top

Description

This project was identified as a priority initiative by the City Manager during the FY 2016 Commission Annual Action Plan prioritization sessions. Additionally, this project will help complete recommendations provided in the Public Works investigation report. This is a multi-year project, with four focus areas for FY 2016. These areas include the hiring of vacant positions in the Human Resources Department (including two Human Resources Analysts, Service Clerks, Benefits Manager, Training Specialist, Assistant Employee Relations Manager, Classification and Compensation Manager, and an Employment Manager), an HR Boot Camp, regular HR liaison meetings, and the rollout of recommendations from the Recruitment and Selection report completed by an external consultant.

Analysis

Jun-16

A significant number of vacancies in the Human Resources Department have been filled, including the Employment Manager, Classification and Compensation Manager, Benefits Manager, two Human Resources Analysts, Service Clerk, Clerk III, two Human Resources Assistants, and a Training Specialist. Offers have been made for the positions of Human Resources Analyst and Assistant Employee Relations Manager and are expected to be filled before the end of the fiscal year. The only positions to be filled are the Deputy Director of Human Resources and Administrative Assistant I (re-class from Administrative Aide).

Work to develop an HR Boot Camp is underway, as are several topic-specific development opportunities. A Change Management Team has been appointed and is meeting regularly to address implementation of the recommendations for revisions to the Recruitment and Selection Process.

Milestones

-  **Recruit for vacant positions in the Human Resources Department** 10/1/15 - 4/1/16 Jun-16
-  **Develop and implement the HR Boot Camp** 2/1/16 - 9/30/16 Jun-16
-  **Roll-out recommendations from the Recruitment and Selection report** 2/1/16 - 9/30/16 Jun-16
-  **Develop and hold regular HR liaison meeting (ongoing effort)** 4/1/16 - 9/30/16 Jun-16



IS 12-2 Procurement Modernization

FY 2016 Commission Annual Action Plan

CAAP Category
Management Agenda

Commission Prioritization Level
Top

Description
<p>This project was identified as a priority initiative by the City Manager during the FY 2016 Commission Annual Action Plan prioritization sessions. This is a multi-year project. There are three main focus areas for this project over the course of FY 2016.</p> <p>These areas include:</p> <ol style="list-style-type: none"> 1. Establishing and holding regular procurement liaison meetings; 2. Enacting the Master Blanket purchase order process; and 3. National Institute of Governmental Purchasings (NIGP) Engagement, including the review of the Business Process, and rewrite of the Purchasing Code and Manual.

Analysis	Jun-16
<p>Staff is currently conducting a comparison of the National Institute of Governmental Purchasing's (NIGP) proposed Procurement Code against the City's existing Code. Once the comparison is completed, the final Code will be written. Additionally, a rewrite of the Procurement Manual will be completed after the review and approval of the Procurement Code.</p>	

Milestones		
<input checked="" type="checkbox"/> Enact Master Blanket Purchasing Order Process (this is an ongoing effort)	7/1/15 - 9/30/16	Mar-16
<input checked="" type="checkbox"/> Conduct Contract Audit	10/1/15 - 1/31/16	Jan-16
<input checked="" type="checkbox"/> Approval of new Purchasing Ordinance and Manual	12/1/15 - 12/30/16	Jun-16
<input checked="" type="checkbox"/> Establish procurement liaisons and begin regular meetings (this is an ongoing effort)	12/1/15 - 9/30/16	Mar-16

GLOSSARY OF KEY TERMS AND ABBREVIATIONS:

Initiative: Actions and projects that were prioritized by the City Commission during their annual Commission Prioritization Workshops. Each initiative begins with an abbreviation that is in reference to the Cylinder of Excellence it is associated with in *Press Play Fort Lauderdale 2018*. The abbreviations are as follows:

- **IN** – Infrastructure
- **PP** – Public Places
- **NE** – Neighborhood Enhancement
- **BD** – Business Development
- **PS** – Public Safety
- **IS** – Internal Support

Category: This field refers to the category the initiative falls under. The categories are as follows:

- **Policy Agenda** – these items need additional direction and/or policy action by the City Commission and will be presented and discussed as appropriate.
- **Management Agenda** – the overall direction for these initiatives has generally already been provided by the City Commission. Staff will continue to implement and refine at the management level, as needed, and bring items to the City Commission’s attention as necessary.

FL²STAT: A systematic and innovative program that ties together *Fast Forward Fort Lauderdale 2035* (the community’s long-term Vision plan), *Press Play Fort Lauderdale 2018* (the organization’s five-year strategic plan), the Commission Annual Action Plan, the Operating Budget and Community Investment Plan, and budgeting for results. It is a combination of strategic planning, performance management, and process improvement. This interdisciplinary strategic performance management program utilizes a PerformanceSTAT and Balanced Scorecard approach.

Status Indicators:



Completed – The initiative or milestone has been completed.



At or Above Plan – Progress is on track to meet the target end date.



Caution – Progress is being made, but the initiative or milestone is behind original target end date estimates.



Below Plan – Several challenges or significant problems are being experienced and the initiative or milestone will not meet its target end date.



No Information – Work on the initiative or milestone has not yet started.