






FY 2013 - FY 2017 Comprehensive Commission Annual Action Plan Progress Report


			overlooking the New River. Construction on the first phase of this project is expected to begin in the fall of 2017. Plans include a large public plaza with a mix of restaurants, bars, cafes, stores, and boutiques that will further activate the Riverwalk, and transform the area into a vibrant, exciting destination for neighbors and visitors.
Fiscal Year Prioritized	Status	Project	Analysis
2013, 2014, 2015, 2016, 2017		Homeless Strategy and Action Plan	<p>The FY 2015 Budget included a position in Neighbor Support to coordinate the City’s Comprehensive Homeless Strategy, collaborating with stakeholders focused on addressing homelessness in Fort Lauderdale, and overseeing all of the outreach efforts on behalf of the City. A major component of this strategic initiative has been the Chronic Homeless Housing Collaborative (CHHC). Since the CHHC program began in 2014, all 22 units supported by the CHHC program have been filled, ahead of schedule. Additionally, over the course of this project, five ordinances were approved by the City Commission related to the establishment of food services, the use of the public right-of-way, and public behavior.</p> <p>Beginning in FY 2017, a multi-department Strategic Initiative Team (SIT) was formed to focus attention on active and potential strategies related to assisting and addressing homelessness in the City of Fort Lauderdale. The team has since discussed the current initiatives underway for the homeless strategy. This also included a revision of the milestones for this Commission Annual Action Plan priority in order to ensure they accurately reflected the current status of various initiatives and the appropriate responsible parties. Major components of this project that have seen progress include:</p> <p>Alternative Feeding Sites: The SIT has discussed the need to develop new, controlled sites for homeless feeding that would provide safe food handling. The SIT has brainstormed potential locations for such sites, as well as discussed various potential partnership opportunities with local churches or other non-governmental organizations.</p> <p>Personal Storage Locker Areas: the SIT has identified personal storage locker areas as one of the major short term goals of this project for FY 2017. The team has brainstormed potential locations for such sites, as well as discussed various potential partnership opportunities with local churches or other non-governmental organizations.</p>

			<p>Public Education Campaign for the Community: the SIT discussed the possibility of working with Public Affairs to develop a communication plan that focuses on publishing data and success stories of Fort Lauderdale's homeless assistance programs, including informing the public about City ordinances and City policies relevant to homelessness. The education campaign would also include informing neighbors of ways they could become involved in homeless support or outreach.</p> <p>Rapid Re-Housing Program: In FY 2016, the City received a \$500,000 grant from the State of Florida Department of Economic Opportunity for a Rapid Rehousing Program (RRP). The RRP will provide short- and medium-term housing assistance for 52 or more people experiencing homelessness in Fort Lauderdale. The City has an agreement with HOPE South Florida to provide rapid rehousing support and services for qualifying homeless in Fort Lauderdale. HOPE South Florida (for families), in partnership with the Broward Partnership for Homeless (for individuals), will serve the 52 families or individuals before June 30, 2017. As of March 2017, 12 individuals and five families have been placed in housing under the RRP.</p>
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2014		Structurally Balanced Budget	In advance of the FY 2014 budget, the City Commission adopted a Financial Integrity Principle and supporting policy of having a structurally balanced budget. The FY 2014 through FY 2017 annual budgets were structurally balanced when proposed by the City Manager and adopted by the City Commission. Having a structurally balanced budget creates a framework for accountability and long-term financial sustainability. It can also be a factor in achieving a higher bond rating, resulting in lower bond costs. In addition to the structurally balanced budget, the City has also adopted a series of fiscal health standards, and started implementing corresponding policies. The City's reserves are about back to their pre-recession levels, at 27.6%.



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2014		Crime Reduction Strategy and Action Plan	<p>IBM Predictive Policing: The Police Department is now using the product to help address crime issues and trends. Police, in partnership with Information Technology Services, has completed the necessary work needed to connect the system to the Broward County Regional Computer Aided Dispatch (CAD) system, and is now waiting on Broward County to complete the necessary connections to the Broward Regional Records Management system. In addition, due to the use of sensitive data, the IBM system is being moved to a high level security site. It is anticipated these tasks will be completed and the system fully operational again by the end of the third quarter of calendar year 2017.</p> <p>SmartWater: FLPD has continued the expansion of SmartWater distribution based on the success of the South Middle River Civic Association (SMRCA) pilot, begun in 2013. The Fort Lauderdale Police Department continues to increase the use of SmartWater throughout neighborhoods in Fort Lauderdale. SmartWater has proven to be an important and useful tool in the department's overall strategy to combat crime.</p> <p>Police Laptop Computer Replacement: 205 of the laptops have been issued to Patrol. Additionally, all officers have been trained in electronic field, citation, and traffic crash reporting and are using these systems. Information Technology Services is now working with the Police Department to implement additional field technology to specialty units (such as Marine and Motor units), to enhance their abilities in the field.</p> <p>Citywide Security Cameras: The Police Department, in partnership with the Information Technology Services Department, has implemented public cameras in the Sistrunk Historic District and along A1A in the Central Beach area. Additional areas are being identified for inclusion in the program as funding is made available.</p> <p>Other efforts the Police Department has undertaken, include changing shift schedules to allow for more man-power during times of heavier call volume, restructuring crime meetings to a problem-solving approach based on data, and the purchase of body cameras with the one-year pilot program to be followed by full implementation.</p>

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2014		Pension Restructuring for Sustainability for Police and Fire	The City successfully negotiated pension changes with the Fraternal Order of Police (FOP) for their bargaining unit members in FY 2014, and with the International Association of Firefighters (IAFF) in FY 2015. The revisions to the pension plan for new hires, taking into consideration salary growth changes approved by the City of Fort Lauderdale Police Officers' and Firefighters' Retirement Board and those plan changes already in place for Fraternal Order of Police (FOP), were anticipated to generate a combined total of approximately \$198 million in pension savings over 30 years.
2014		Downtown Walkability Plan	The Downtown Walkability Plan has been completed, with elements of the plan continuing to be implemented through the Community Investment Plan annual funding. A progress report was developed at the end of 2016, which indicated 51 of the 78 recommendations in the plan are underway or complete. Several projects are completing design and set to be constructed in the first half of 2017. Examples of projects completed include painted intersections, pedestrian crossings, utility box wraps, and construction of bike lanes, all within the downtown area.

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2014, 2016, 2017		Soccer and Lacrosse Athletic Fields	<p>Award of construction for the Mills Pond Park project to CSR Heavy Construction, Inc., took place at the City Commission meeting on October 18, 2016. The work to accomplish under the construction contract includes the construction of three artificial turf fields with a heat reducing organic composite in-fill system, and sports lighting. Clearing and grubbing activities began in mid-December 2016, with the Notice to Proceed for construction issued January 17, 2017. The contractual end date is set for November 12, 2017.</p> <p>In addition to the Mills Pond Park project, a Strategic Initiative Team (SIT) has been established to identify additional ways to enhance field space in the City. The SIT has since met to discuss the issues around developing more space for athletic fields and soccer/lacrosse fields. The SIT also received a progress update on current initiatives underway to increase athletic field capacity, including the conversion of athletic fields to artificial turf. The artificial turf project is continuing to progress and will provide more capacity for play at the converted fields, allowing programming to be scheduled almost non-stop. The SIT developed a series of research questions as first steps in moving the SIT forward:</p> <ul style="list-style-type: none"> • Review formal rejections for permits for team play in an attempt to gauge capacity needs and demand levels. • Work with the Geographic Information Systems (GIS) team to develop an inventory of properties over five acres that could be potential locations for new soccer/lacrosse fields. • Determine if the Rec-Trac system can be used to estimate current athletic field capacity



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2014, 2015, 2016, 2017		Stormwater Management and Funding	<p>Of the 37 projects identified in Phase I (worth \$9.9M), the City has completed 19 projects, has two projects in construction, and eight projects in design. The remaining eight projects are fully funded and scheduled for completion in FY 2018 and FY 2019.</p> <p>On April 19, 2016 the City Commission approved the contract award for the Stormwater Master Plan Modeling and Design Implementation. The City has issued three task orders to conduct LiDAR (Light Imaging, Detection, and Ranging) and ground surveying, model development, preliminary design, and community engagement for seven priority neighborhoods. The initial round of public engagement has been completed within the seven neighborhoods, providing neighbors with an overview of the project and what to expect in the second round of public engagement. Hazen and Sawyer is working on preliminary designs for the seven neighborhoods and will work with PAO once those are almost complete in order to schedule the second round of public outreach meetings (late May, early June). Once the second round of neighbor engagement is complete, final designs are scheduled to be completed by 2017, providing a solid estimate on the budget necessary for the projects in order to move forward with funding questions. It is anticipated final design and cost estimates will be completed in December 2017. The City will then arrange financing (estimated at \$150- \$200M) to allow Phase III construction to begin in 2019.</p> <p>The City has amended the seawall ordinance, which will result in reduced flooding as seawall heights are built higher. Additionally, 116 tidal valves have been installed, with a grant application in to install 81 more valves.</p>
2015		Comprehensive Canal Dredging Master Plan	<p>The Public Works Department completed surveys of 278 canals throughout the City and determined 13.5 of the 101 miles of canals within City limits require dredging. The Canal Dredging Master Plan is in final stages of completion, and will be presented to the City Commission for adoption in early spring 2017. In November 2016, the City initiated a rate study to propose a fee schedule to cover annual dredging costs. The preliminary rate study is scheduled to be presented to the City Commission in April 2017. This study will be completed in June 2017.</p>



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2015		Tunnel Pedestrian Plaza and Intersection Improvements	<p>A local funding agreement and an escrow agreement was approved by the City Commission at the February 21, 2017 City Commission meeting for the design funding for the plaza. The project team is working with the Downtown Development Authority and the Florida Department of Transportation (FDOT) on assigning federal streetscape funds to the project. The project team is also preparing the cultural resource assessment report package to submit to the Federal Transit Administration. This is the beginning of the State Historic Preservation Office (SHPO) process. The design procurement is nearing completion by FDOT with the selection committee having met and ranked the top three proposers. Contract award is anticipated to occur by July 2017. Further decision will need to be made by the City Commission once the project moves into design.</p>
2015		Traffic Flow Analysis: Moving Cars and People	<p>A major outcome of the Traffic Flow Analysis project was LauderStreet, an interactive, mobile-friendly map that provides location-specific information about current and planned street and sidewalk closures in the City's right-of-way. The LauderStreet application was released in March 2017. The map, developed with assistance from the Geographic Information Systems (GIS) Division of the Information Technology Services Department, provides location-specific information that includes dates and times of closures, the purpose and entity responsible for the closure, and information on detour routes. LauderStreet is designed to:</p> <ul style="list-style-type: none"> • Prevent traffic delays and make getting to and from a destination more efficient; • Serve as an access and routing tool for Community Builders providing services on City streets (such as emergency, waste, etc.); • Reduce potential gridlock in closure areas; • Serve as a planning tool to assist Community Builders and contractors with projects that impact the right of way; • Help Community Builders manage active closures and deter unapproved closures that could result in public safety or traffic issues; and • Contribute to making streets safer, in support of the Vision Zero goal to achieve zero-traffic related deaths or serious injuries on Fort Lauderdale streets. <p>The 17th Street Mobility Plan and Beach Mobility Plan, both current Commission Annual Action</p>

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			Plan priority projects, are also active components of the Traffic Flow Analysis project. Current and future updates on those projects may be found within their respective Commission Annual Action Plan project status reports.
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2015		Las Olas Marina Expansion Evaluation	In an effort to enhance its international status, the City sought to increase and expand accessibility for the Las Olas Marina for mega yachts and smaller vessels. The City issued a Request for Proposal (RFP) seeking qualified, experienced and licensed firms to finance, build, operate and maintain the Las Olas Marina for the City's Parks and Recreation Department/Marine Facilities Division. On June 21, 2016, the City Commission adopted Resolution No. 16-102 declaring the City's intent to lease the Las Olas Marina, located at 201 South Birch Road. On October 5, 2016, the City Commission adopted Resolution No. 16-175 accepting the bid of Suntex Marina Investors, LLC to lease the Las Olas Marina site. The City Commission's final approval of the lease is anticipated to occur in spring 2017. The expansion of the Las Olas Marina is anticipated to result in enhanced economic development, more boating slips, and positive attraction for the International Boat Show. Through the use of a lease to a private partner, the City will avoid spending its own dollars on the capital improvements.
2015		Marine Industry Strategy	As of January 2015, direction was given by the City Manager's Office to continue providing support only to the annual International Boat Show and Marine Industry Board. Consequently, all other non-essential efforts have been discontinued. With that, in 2012, City staff presented a report on the current status of the Marine Industry. The City's Economic Development Action Framework (EDAF) breaks the marine industry down into multiple facets and encourages the support of companies engaged in each facet. The City is seeking to integrate the recommendations offered in the 2012 report with some of the strategic opportunities identified by the Economic Development Division through the EDAF. At least one of these links includes a connection between the marine industry and several other Quality Targeted Industries (QTI), such as Technology and Life Sciences.


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2015, 2016		Beach Renourishment Plan and Funding	The City worked with Broward County to complete renourishment from 18th Street north to Galt Ocean Mile between January 4, 2016 and May 1, 2016. On November 1, 2016 the renourishment activity resumed, following the 2016 sea turtle season, to finish approximately the last mile between 18th and Terramar Streets. As of December 2016, all renourishment activity in Fort Lauderdale was completed, with payments continuing to be made up until 2019, as outlined in the installment payment agreement. Through this project, approximately one and a half miles of dune habitat was installed, protecting Fort Lauderdale Beach with a contiguous line of dunes from the northern City boundary south to Terramar Street. Future dunes will be installed on a project by project basis, dictated by the State during the permitting process of development project.
2015, 2016, 2017		17th Street Mobility Plan	This project aims to improve mobility in the 17th Street corridor, encouraging a shift of a portion of vehicle trips to transit, walking, and biking trips. Improvements should help increase the level of safety for all users and all modes of travel. After two public hearings, on December 14, 2016 a final public workshop was held to present the final recommendations for improvements resulting from data collection and analysis, as well as feedback from the community and technical committee. A presentation was delivered to the City Commission at the March 7, 2017 Conference meeting, and feedback was provided to staff. City staff will draft a memorandum prioritizing all recommendations to improve the mobility on 17th street. Moving forward, funding resources will need to be identified.

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2016		Development Density Policy	<p>Comprehensive Plan: Phase I (Evaluation and Appraisal report) was adopted by the City Commission on February 2, 2016. Concerning Phase II (Data Inventory and Analysis), the City issued a Request for Proposals (RFP) to select a consultant for the development of Phase II (Volume II). A City selection committee will be evaluating submitted consultant proposals in March 2017.</p> <p>Downtown Units Land Use Plan Amendment (LUPA): The Education Mitigation Agreement has been approved by the City and the School Board. The City provided the executed Development Monitoring Agreement to the County, which is approved it in March 2017, and is finalizing execution. Both agreements have to be fully executed and recorded before the City can allocate the 5,000 new units.</p> <p>Central Beach Master Plan: The overall intent of the Central Beach Master Plan initiative continues to focus on promoting the Central Beach Regional Activity Center as a vibrant beach community and a desirable destination. On August 19, 2014, the City Commission approved the selection of Redevelopment Management Associates, a consultant team, to assist in the Central Beach Master Plan and related amendments to the City's Unified Land Development Regulations (ULDR), in order to implement the Master Plan design standards, and to help identify planned improvements in the North Beach Village. A stakeholder meeting was held on January 31, 2017 where City staff presented potential short-term and long-term streetscape improvement concepts. These improvements were based upon the March 2016 Central Beach Master Plan workshop, the draft plan, and the 'Botanizing North Beach Village' Grant Project. As next steps, the Urban Design and Planning Division (UDP) is coordinating with the Transportation and Mobility Department (TAM) on addressing many complex issues in the area, such as potential streetscape improvements, and addressing resiliency in respect to future sea level rise with a special focus on North Beach Village improvements. UDP staff will address how to move forward with key code amendments within the Central Beach portion of the ULDR which will have a positive impact on the public realm and on which consensus can be reached.</p> <p>Uptown Urban Village Project: Staff has conducted the initial task in data gathering and preparing for the Land Use Plan Amendment (LUPA), as well as the form-based code master plan for the</p>




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			<p>Uptown Urban Village project. Staff and the City’s consultant held kick-off meetings and the first public open house has taken place.</p> <p>Codifying the Downtown Master Plan, Design Guidelines: This effort is expected to formally kickoff in May 2017 and run through Winter 2017/2018.</p> <p>Ongoing ULDR Amendments: Staff continues to incrementally work on amendments to the Code of Ordinances of the City of Fort Lauderdale (City Code). The Neighborhood Design Criteria Revisions (NDCR) are currently scheduled for adoption in March 2017. Upcoming amendments will also include adoption of a Medical Cannabis ordinance, addressing airport compatibility zones to meet Florida Statute Chapter 333, adopting RAC /TOD Parking Standards, addressing banner signs, boat and RV storage in all residential districts, updating the City’s sign code to address content neutrality per Supreme Court ruling, and adding definitions of family use types for residential districts.</p>
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2016		Lighting Solutions on the Beach	<p>An informational presentation was delivered to the City Commission at their May 7, 2013 Conference meeting. The presentation provided Code Amendment recommendations regarding Beach Area Artificial Lighting (Chapter 6, Article III, Division 2). Staff was directed to conduct public outreach. As a result, two public meetings were held in June 2013, in addition to an external stakeholders meeting in October 2013. The City pulled back from making amendments to the Beach Area Artificial Lighting ordinance as a result of ongoing efforts with the County to complete beach renourishment. A second informational presentation was brought to the City Commission on April 7, 2015. Staff has since incorporated workable solutions to improved street lighting along State Road A1A through A1A streetscape improvements projects, while continuing to satisfy State and Federal environmental regulations for sea turtle lighting. Streetscape improvement activities include the rebuilding of the portion of A1A north of Sunrise Boulevard, as well as the improvement activities incorporated in the Beach CRA Commission Annual Action Plan project. Future project updates regarding the Beach CRA streetscape project may be found in the Beach CRA Commission Annual Action Plan status report.</p>

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2016, 2017		Beach Community Redevelopment Area (CRA)	<p>Aquatic Center: In June 2016, a decision was made to use a design-build project delivery method for the Aquatic Center. A Task Order (TO) for a continuing services architect was made on October 12, 2016 to create a design criteria package (DCP). The DCP will be used to solicit design-build teams for the construction of the improvements to the Aquatic Center. A Request For Proposals (RFP) was solicited, with responses above budget. Staff is working to bring down the cost, before next steps are recommended. The current goal is to have the design-build team on board by October 2017.</p> <p>Las Olas Corridor Improvement Project: The groundbreaking ceremony for the Las Olas Beach Park Project took place on March 25, 2017. It is anticipated to take approximately 12 month complete this first phase of the project (the Parking Garage and Las Olas Circle Improvements). It will take another approximately 12 months to complete the parks, Las Olas Boulevard, and Marina Promenade improvements, for a total of 24 months for overall project completion.</p> <p>A1A Beach Streetscape Improvement Project: There is currently a construction budget of \$6.8 million. The City Commission was presented with four options at the May 11, 2016 CRA, Beach Redevelopment Board, and City Commission joint workshop. The CRA is working on making the design fit to the current construction budget. Once started, construction is slated to take 12 months. The construction date is currently planned for the first quarter of 2019.</p>

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2016, 2017		Northwest-Progresso-Flagler Heights Community Redevelopment Area (CRA)	<p>The Northwest-Progresso-Flagler Heights (NPF) CRA Five-Year Strategy provides an overall five-year vision for moving the CRA forward, taking into consideration the three very specific and different areas. In FY 2016, the NPF CRA was separated from the Department of Sustainable Development, allowing for enhanced and more focused staff attention. The NPF CRA has since revised CRA incentives, which has led to increased business and investment interest in the CRA areas outside of Flagler, including the purchase of the 6th Street Plaza, the YMCA at the Mizell Center, and an area hotel. Streetscape enhancements are anticipated to be completed in spring 2017 (including lighting, landscaping, and sidewalks). Furthermore, the CRA is beginning the Request for Proposals (RFP) process for the construction of infill lots in the CRA area, and the South Florida Regional Planning Council is conducting an environmental and property evaluation for the industrial areas.</p> <p>Beginning in FY 2017, a Strategic Initiative Team (SIT) was established to assist with the development and implementation of projects focused in the NPF CRA. The SIT has since met with members of the CRA to discuss past and current initiatives designed for promoting economic/business development in the CRA. The CRA solicited feedback from SIT members on the major obstacles to development and promotion of the Sistrunk/NPF area. The SIT developed some initial recommendations for new programs the CRA could potentially adopt, as well as old programs that could potentially be revitalized. This includes the development of a small business grant/micro loan program similar to the "Mom and Pop" grant utilized by Miami-Dade County. The SIT will next meet within the CRA to provide an overview of CRA functions and continue to work on developing more detail for the recommendations and feedback developed thus far.</p>

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2016, 2017		Beach Mobility Master Plan	The Beach Mobility Master Plan team has been successful in gathering information from various internal and external stakeholders, including the Department of Sustainable Development, the Beach CRA, Broward County, and the Florida Department of Transportation. At the City Manager's request, members of the team will be visiting the beach at different times of day, on both weekdays and weekends, to gather qualitative evidence regarding traffic flow and pedestrian movements in the area. This will complement the traffic counts performed by the County during both peak season and the off season. As a next step, the team will begin community outreach to gain neighbor input to incorporate into the plans and design.
2016, 2017		Central City Regional Activity Center Rezoning	The Central City Regional Activity Center Rezoning seeks to improve the quality of life in the area, increase property values and redevelop and revitalize properties. The Central City CRA lies within Districts Two and Three. One of the challenges in moving forward with the redevelopment of Central City is changing all the industrial, commercial, and residential zoning areas into mixed-used. In addition, there is limited funding available to provide incentives for redevelopment. The CRA has drafted a Request for Proposals (RFP) for professional services to examine the area proposed for mixed-use development and determine if rezoning could be done through the City or if a land use amendment is required.
2017		911 Communications	The City went out to bid on November 10, 2016 for the 911 Communications Center to determine how much it would cost to have a turnkey operation for the center. On December 2, 2016 a vendor phone conference was held to help answer questions from vendors. In addition, a total of 93 questions were addressed online with the collaboration of Police, Fire, ITS, and Procurement. One proposal was received on January 27, 2017. Through procurement, the City established a 911 RFP Review Committee to help evaluate proposals. The Evaluation Committee met February 27, 2017 and determined that the proposal was responsible and responsive. On March 21 2017, the proposal was brought before Commission. Due to limited funding the proposal will not move forward.

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2017		Police Station	<p>A Strategic Initiative Team (SIT) was established to focus on identifying viable funding sources and design concepts for a modern police station. The SIT has taken a tour of the Police Department to see the current state of the building, as well as get insight on the necessity of a newer, more improved work place for Police personnel. Additionally, the SIT team lead and City Manager met with a consulting company (CGL) that specializes in Public-Private Partnership (P3) projects for government buildings, such as Police Stations, in order to explore P3 as a source of funding for this project, since. Additionally, the SIT Lead attended a P3 conference in Dallas, Texas, where he met with numerous companies that are interested in this project, as well as the Florida Council on P3's (FCP3) that was willing to put on a workshop for the team to provide more background on P3s. Additionally, the team will be working on a Request for Letters of Interest (RLI) so that other potential interested vendors may apply.</p>
2017		South Andrews Avenue Redevelopment	<p>The South Andrews Avenue Redevelopment Team has created a Phases of Action Plan which will be the guide going forward. The first phase of this plan consists of projects which are already underway such as parking improvements and the installation of the Wave Streetcar. The next phase is planned to be completed before the end of FY 2017 and consists of increasing the residential unit allocation for the South Regional Activity Center (S-RAC) and reaching out to local residents and business owners to gain their input and desired outcomes of the plan.</p> <p>Staff from Urban Design and Planning has begun work to increase the number of residential units allocated to the area. The pooling of the City's allocated residential units was discussed at the March 21, 2017 City Commission meeting. The Master Plan and Economic Development strategy will be updated based on the outcome of the reallocation of residential units. The parking improvements on SW 1st Avenue are on track to be completed by December 2017, and a presentation regarding the planned parking improvements for South Andrews Avenue is scheduled to go before Commission in October 2017.</p>