



**APPROVED  
BUDGET ADVISORY BOARD MEETING  
CITY OF FORT LAUDERDALE  
July 17, 2024 – 5:00 P.M.  
Fort Lauderdale Executive Airport  
Red Tails Conference Room  
6000 NW 21st Avenue  
Fort Lauderdale, FL 33309**

<b>Board Member</b>	<b>Attendance</b>	<b>10/2023 through 9/2024 Cumulative Attendance</b>	
		<b>Present</b>	<b>Absent</b>
Jeff Lowe, Chair	P	6	0
William Brown, Vice Chair	P	6	0
Jeremiah Carter	P	3	0
Ross Cammarata	A	5	1
Mildred Lowe	A	2	1
Michael Marshall	A	2	4
Melissa Milroy	P	6	0
Prabhuling Patel	P	5	1
John Rodstrom [arrived 5:25]	P	5	1

**Staff**

Susan Grant, Acting City Manager  
 Anthony Fajardo, Assistant City Manager  
 Laura Reece, Acting Assistant City Manager  
 Yvette Matthews, Acting Director, Office of Management and Budget  
 Charmaine Crawford, OMB Department and Board Liaison  
 J. Opperee, Prototype Inc. Recording Secretary

**Communications to the City Commission**

**Motion** made by Mr. Brown, seconded by Mr. Rodstrom to recommend putting a placeholder of \$1.1 million in the budget for non-profit funding, and between now and February 2025 the BAB and staff will develop parameters for the FY 2026 budget to present to the City Commission at a joint meeting/workshop. In a voice vote, motion passed unanimously.

**Motion** made by Ms. Milroy, seconded by Mr. Carter, to recommend deferring to the FY 2026 budget the COLA for the General Employee retirees until we have more information based on fund balance, potential CRA decisions, property value changes and ad valorem changes. In a voice vote, motion passed unanimously.

**I. Call to Order**

The meeting of the Budget Advisory Board was called to order at 5:00 p.m.

## **II. Roll Call**

Roll was called, and it was determined a quorum was present.

## **III. Approval of Meeting Minutes – May 29, 2024**

**Motion** made by Ms. Milroy, seconded by Mr. Brown to approve the minutes of the May 29, 2024 meeting. In a voice vote, motion passed unanimously.

## **IV. Floor Open for Neighbor Input**

None

## **V. Old Business**

- Community Redevelopment Agency (CRA) NW Progresso Flagler Heights Area - Financial Impact of Sunsetting versus Extending – Follow Up

Ms. Reece requested additional questions from the Board. She said the City Commission would make a decision regarding the CRA in January 2025. Board members had no additional questions.

## **VI. New Business**

### **a) Presentation of FY 2025 Proposed Budget and FY 2025 – FY 2029 Community Investment Plan – Susan Grant, Acting City Manager**

Ms. Grant provided the presentation, copy of which is attached to these minutes for the public record.

Ms. Reece said the City's total contribution to both CRAs was approximately \$12 million.

Chair Lowe said he did not see the purpose of the Chief Waterways Officer position and did not support it. Ms. Grant said this position would be part of the City Manager's Office and would coordinate interdepartmental workings related to the City's waterways. This would provide the City a unified approach to the waterways.

Mr. Brown asked about the bed shelter program and Ms. Grant said a homeless shelter in the City of Hollywood would provide 20 dedicated beds to Fort Lauderdale. This would provide the City's Hot Team somewhere to bring or send people. Regarding the new law, she had attended the County meeting the previous week and reported there were no plans for a certified homeless camp site by the County or any of the municipalities so the City would probably use some people in administrative positions to comply with the new State statute. She stated there would be lots of paperwork and resources spent that would do nothing to help the homeless. Ms. Grant explained that the shelter in Hollywood provided wrap-around services and a person could stay there for 60 days.

Mr. Brown asked about full cost recovery for events and Ms. Reece stated two things were moving through Parks and Recreation regarding full cost recovery. Licensing for beach events such as Tortuga would be addressed when the contracts came up for renewal.

Regarding the Florida Panthers' celebration, Ms. Grant said the City Commission had authorized \$100,000 but spent a total of \$400,000 including staffing. The City had sent the Panthers a bill for \$300,000.

Ms. Reece explained the discretionary fund Commission members and Mayor were given that they used to fund their offices. They could also use the funds for special events in their districts or to fund a non-profit. In the case of giving it to a non-profit, this would be a public purpose and the process must be followed for the entire Commission to agree to spend public funds that way.

Mr. Brown wanted to discuss sending a Communication to the City Commission discussing "weaning off a large amount for the non-profit funding of taxpayers' dollars so that they don't feel like it's obligated to them every year."

Ms. Grant stated there was a request from retirees in the General Employees Retirement System for a Cost of Living Increase [COLA]. If the requested 2.75% COLA were funded up front, the cost would be \$12.5 million spread across funds, paid out of fund balance. If financed over seven years, it would be \$1 million per year from the General Fund and \$500,000 from the Water and Sewer Fund.

Ms. Reece said to avoid cutting into public safety, salary and wages, she recommended utilizing the General fund balance, which would bring them slightly below the three-month reserve target. She would not recommend utilizing the Water and Sewer fund balance, since it was already too far below the target. Instead, she would recommend delaying the Comprehensive Water and Sewer Master Plan Update from the upcoming budget. Ms. Grant they could also add 0.125 mills to the ad valorem to fund the COLA.

**b) Discussion of a Joint Meeting with the Northwest Progresso Flagler Heights CRA Advisory Board and the Budget Advisory Board**

Ms. Reece said Mayor Trantalis had suggested this at the Commission's joint meeting with the Northwest Progresso CRA. Staff could coordinate this if the Board wished.

Chair Lowe had met with four of five Commission members and asked about what input they wanted from the BAB. They did not want input regarding the CRA right now, since they would make their decision in January 2025. He suggested the BAB make a recommendation in November or December 2024.

Chair Lowe said he had also discussed not-for-profits with Commission members and there had been a suggestion to put a placeholder in the budget for \$2.5 million and the City could form a committee to review the requests to ensure they aligned with the City Commission's priorities. Mr. Rodstrom feared the City Commission would not heed the advice from the committee, just as they had not heeded the BAB's recommendation when they reviewed the requests. Ms. Milroy suggested limiting the amount any one

organization could receive. Mr. Carter thought they could set such a limit and an organization could provide a good reason to request more. He also suggested requiring organizations that had received funding to provide information about how the funds were spent and the outcomes. Chair Lowe also wanted to know how the organization used the funds to benefit residents of Fort Lauderdale.

**Motion** made by Mr. Brown, seconded by Mr. Rodstrom to recommend putting a placeholder of \$1.1 million in the budget for non-profit funding, and between now and February 2025 the BAB and staff will develop parameters for the 2026 budget to present to the City Commission at a joint meeting/workshop. In a voice vote, motion passed unanimously.

Chair Lowe said the City Commission had also requested BAB input regarding the General Employees' COLA. Ms. Reece explained that in the past, the General Employees had met the criteria and requested the COLA but had been denied. Ms. Grant said it had been 20 years since they had received a COLA. Mr. Brown was concerned about the General Fund balance dipping below the three-month target reserve and having to cut infrastructure projects from the Water and Sewer Fund. He would be willing to consider 2026 ad valorem increase to fund the COLA.

Ms. Milroy noted that if the City Commission decided not to continue funding the CRA, there would be \$12 million available that they could use to fund the COLA. Mr. Brown said a delay would also allow the BAB to weigh in on the next budget cycle knowing the City Commission's priorities for that year.

**Motion** made by Ms. Milroy, seconded by Mr. Carter, to recommend deferring to the FY 2026 budget the COLA for the General Employee retirees until we have more information based on fund balance, potential CRA decisions, property value changes and ad valorem changes. In a voice vote, motion passed unanimously.

Chair Lowe said the City Commission had requested the BAB's input regarding Special Events and funding them. Board members discussed events and sponsorships. Mr. Rodstrom thought the Board could recommend creating a sponsorship committee for some of the large events.

Mr. Carter wanted information on event attendance to help determine what needed funding.

Ms. Reece confirmed that the Board wanted staff to provide a plan for sponsorships and data on event attendance/participation.

Mr. Brown suggested moving the Loop Activation and Riverwalk Activation out of events because the funds were used for salaries and promoting the venue site; these were not

events. Ms. Reece stated Winterfest was not a special event because the City did not produce it.

Chair Lowe advised Board members to send any further budget questions to Ms. Reece. Mr. Brown wanted to discuss the Community Investment Plan. He wished staff to address how they could pay for the “wish list” Mr. Dodd had presented.

## **VII. Communications to/from City Commission**

[discussed earlier]

**Motion** made by Mr. Brown, seconded by Mr. Rodstrom to recommend putting a placeholder of \$1.1 million in the budget for non-profit funding, and between now and February 2025 the BAB and staff will develop parameters for the FY 2026 budget to present to the City Commission at a joint meeting/workshop. In a voice vote, motion passed unanimously.

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## **VIII. Board Member Comments**

None

## **IX. Adjourn**

The meeting was adjourned at 6:55 p.m.

# FY 2025 PROPOSED BUDGET



CITY OF FORT LAUDERDALE

[#WeAreFTL](#)

# OVERVIEW

- Ad Valorem
- Fire Assessment
- Rate Adjustments on the Tax Bill
- Key Revenue and Expenditure Changes
- Strategic Enhancements
- Commission Priorities
- Special Event Funding
- Nonprofit Funding
- Community Investment Plan
- Replacement Plans



# AD VALOREM

**Five Year History of the  
City of Fort Lauderdale's Taxable Value**

Calendar Tax Year	Net New Construction (In Billions)	Final Gross Taxable Value (In Billions)	Increase from Prior Year
<b>2024 - July</b>	\$0.597	\$58.99	<b>8.56%</b>
2023 -Final	\$1.132	\$54.33	11.33%
2022 - Final	\$1.679	\$48.80	12.95%
2021-Final	\$1.142	\$43.21	5.73%
2020-Final	\$0.687	\$40.87	5.43%

- Anticipated increase of **8.56% (\$4.7 billion)** in the City's taxable property value
- Of the increase, **\$597 million** associated with new construction

- **\$16.6 million** of additional General Fund revenue

- **\$1.2 million** of additional revenue to be transferred to the CRA (General Fund Expense)

- Increase in property value will allow for the **18<sup>th</sup> year** of a **4.1193 millage rate**

- **48.1%** of the General Fund revenues





# FIRE ASSESSMENT FEE

- **Operational Shift:**
  - A Departmental shift to focusing on increasing the number of third-person rescue units
    - Increases Emergency Management Services (EMS) unit availability
    - Emergency Management Services (EMS) are not eligible for cost recovery through the fire assessment program (also dilutes overhead allocations currently recovered by the fire assessment)
- **Residential Assessment Rate:**
  - **Proposed budget** rate of \$328, a decrease from \$338 in FY 2024
- **Financial Impact:**
  - Total Revenue: **\$51.4 Million**
  - A **\$1.4 Million** decrease in revenue for the General Fund (**2.7%** decrease)



## FY 2025 Single Family Home Tax Bill Rate Comparison for Illustrative Purposes Calculated Based on \$580K Average Taxable Value

Rate/Assessment	FY 2024	FY 2025	Increase/ (Decrease)	Percent Increase/ (Decrease)
Millage Rate - 4.1193	\$2,389	\$2,461*	\$72	3%
Voter Approved Debt FY 2024 - 0.2737 FY 2025 - 0.2545	\$159	\$152**	\$(7)	-4%
Stormwater Assessment	\$284	\$327	\$43	15%
Fire Assessment	\$338	<b>\$328</b>	\$(10)	-3%
<b>Total</b>	<b>\$3,170</b>	<b>\$3,268</b>	<b>\$98</b>	<b>3.1%</b>

\*Assumes 3% increase in taxable value based upon Save Our Homes limits.

\*\*Voter approved debt millage is decreasing primarily due to the increase in Citywide taxable values



# KEY EXPENSE CHANGES

## \$15.6 Million Increase in Expenses from FY 2024

\$9.3 million - Increase in Salary and Wage Expense  
\$3.3 million - Increase in Health Insurance Expense  
\$3.2 million - Increase in Pension Expense  
\$1.4 million - Increase in General Liability Expense  
\$1.4 million - Increase in Auto Liability, Police Professional Liability, and Property Insurance  
\$1.4 million - Increase in Fleet Replacement, Overhead, and Maintenance Allocations  
\$1.2 million - Increase for the First of Three Payments toward Fraternal Order of Police Standby Pay Settlement Agreement  
\$1.0 million - Increase in Police and Firefighter Pension Insurance Premium Tax Expense  
\$1.0 million - Increase in Social Security, Medicare, and Life Insurance Expenses  
\$1.0 million - Increase in Electricity and Water & Sewer Expense

\$876 thousand - Increase in Transfer to the Community Redevelopment Agency  
\$491 thousand - Increase in Transfer to the Sanitation Fund  
\$379 thousand - Increase in Fire Rescue Equipment Replacement Plan Expense  
\$349 thousand - Increase in Information Technology Service Allocation  
\$(917 thousand) - Decrease in Florida East Coast Railway (FEC) Rehabilitation Expense  
\$(1.3 million) - Decrease in Transfers to the Fort Lauderdale Executive Airport  
\$(1.5 million) - Decrease in One-Time City Hall Transition Costs  
\$(1.8 million) - Decrease in Transfer to Fund Community Investment Plan Projects  
\$(5.2 million) - Decrease in Equipment and Vehicle Purchase Expenses

**\*Reflects the preliminary budget before recommended strategic enhancements.**



# KEY REVENUE CHANGES

## \$18.2 Million Increase in Revenues from FY 2024

Increase in Ad Valorem Revenue - \$15.0 million\*

*(\*Includes \$876 thousand which will be transferred to the Community Redevelopment Agency)*

Increase in Electric, Water, Gas, and Sanitation Utility Franchise Fees and Utility Tax Revenues - \$1.4 million

Increase in Police and Firefighter Pension Insurance Premium Tax Revenue - \$1.0 million

Increase in County Shared Gas Tax Remaining in the General Fund - \$1.0 million

Increase in Ambulance and EMS Service Fee Revenues - \$871 thousand

Increase in Public Safety Service Charges - \$685 thousand

Increase in Building Inspection Fee Revenues - \$606 thousand

Increase in Half Cent Sales Tax and Sales and Use Tax - \$556 thousand

Increase in License and Permit Revenues - \$ 368 thousand

Decrease in Pooled Investment Revenue - \$(643 thousand)

Decrease in Fire Assessment Fee Revenue - \$(751 thousand)

Decrease in American Rescue Plan Revenue - \$(1.9 million)

## \$2.6M

Funding Available for  
Strategic Enhancements

\$18.2M – Revenue Increase

\$15.6M – Expense Increase

\$2.6M – Available Funds



# STRATEGIC SERVICE ENHANCEMENTS\*

\*For the full list of Strategic Service Enhancements, please see Attachment #2 in the Preliminary Budget

Memo

Department	Request	Number of Positions Added	FY 2025 Preliminary Budget
City Clerk's Office	Laserfiche Upgrade and addition of Senior Technical Support Analyst	1	\$375,246
City Manager's Office	Administration – Chief Waterways Officer	1	\$80,690*
	Neighbor Support – Shelter Bed Access Program	-	\$330,000
	Strategic Communications – Part Time Graphic Designer	0.5	\$60,819
Development Services	New Placemaking Signage for the Henry E. Kinney Tunnel	-	\$49,000

*\*Enhancement is split funded with the Stormwater Fund*



# STRATEGIC SERVICE ENHANCEMENTS, CONTINUED

Department	Request	Number of Positions Added	FY 2025 Preliminary Budget
Finance	Supplier Relations and Outreach Program	-	\$12,000
Fire Rescue	Increasing 1 Medical Rescue Unit to 3-Person Staffed Unit (Begins April 2025)	5	\$564,865
Human Resources	Sign-On Bonuses Program	-	(Funded through salary savings)
Parks and Recreation	DC Alexander Park Operational Needs	-	\$160,000
	Splashpads Operational Needs	1	\$74,614
	Contractual Services for Tennis Programs	(1)	\$95,574



# STRATEGIC SERVICE ENHANCEMENTS, CONTINUED

Department	Request	Number of Positions Added	FY 2025 Preliminary Budget
Police	Police Operations Janitorial and Maintenance Services	4	\$182,913
	School Zone Speed Enforcement Program	2	\$200,443
	Detail Office Administration Program	3	-
	Recruitment and Retention Incentive Program	-	\$100,000
Public Works	Resilience Outreach Coordinator	1	\$168,400
Transportation and Mobility	Intersection Improvements – Las Olas and SE 2 AVE	-	\$45,000
<b>Total General Fund Position Adjustments</b>		<b>17.5</b>	



# COMMISSION PRIORITIES

## PUBLIC SAFETY – POLICE DEPARTMENT

POLICE DEPARTMENT  
PERSONNEL ENHANCEMENTS

41  
SINCE 2022

Initiative	Key Actions
<b>1. Staffing Enhancement</b>	<ul style="list-style-type: none"> <li>41 additional police officer positions since FY 2022, includes proposed addition of a Police Sergeant position to manage the Detail Office Administration</li> <li>\$100K for a new innovative recruitment program</li> </ul>
<b>2. Compensation and Benefits</b>	<ul style="list-style-type: none"> <li>\$2.0 million ongoing, enhanced funding for FOP agreement</li> <li>Additional pension benefits and wages for specialized units (SWAT, Bomb Squad, Critical Incident De-briefing, etc.)</li> </ul>
<b>3. Enhanced Community Presence</b>	<ul style="list-style-type: none"> <li>\$500,443 enhanced funding to launch a school zone speed enforcement program at 4 schools.</li> </ul>
<b>4. Technology Improvements</b>	<ul style="list-style-type: none"> <li>\$233,100 for License Plate Reader (LPR) Expansion Plan</li> </ul>
<b>5. New Police Headquarters</b>	<ul style="list-style-type: none"> <li>State-of-the-art facility is expected to open in Fall 2025.</li> </ul>
<b>6. Grant Initiatives</b>	<ul style="list-style-type: none"> <li>This year, the City received approximately \$1.0 million in Community Oriented Policing (COPS) funding grants</li> <li>6 police officer positions and 1 civilian co-responder clinician</li> </ul>





# COMMISSION PRIORITIES

## PUBLIC SAFETY – FIRE RESCUE

FIRE RESCUE DEPARTMENT  
PERSONNEL ENHANCEMENTS

46  
SINCE 2022

Initiative	Key Actions
<b>1. Staffing Enhancement</b>	<ul style="list-style-type: none"> <li>46 firefighter/paramedic positions added since FY 2022, included proposed funding for five (5) additional Fire Lieutenant positions (3<sup>rd</sup> Person Recue Unit)</li> </ul>
<b>2. New EMS Substations</b>	<ul style="list-style-type: none"> <li>New Downtown EMS Substation anticipated FY 2026</li> <li>Followed by the Heron Garage Substation in FY 2027</li> </ul>
<b>3. Compensation and Benefits</b>	<ul style="list-style-type: none"> <li>Current 3-year agreement with International Association of Firefighters (IAFF)</li> <li>Agreement maintains competitive 75<sup>th</sup> percentile pay</li> </ul>
<b>4. Critical Equipment</b>	<ul style="list-style-type: none"> <li>\$803,205 for critical equipment replacement (extrication gear, bunker gear, trailers, etc).</li> </ul>
<b>5. Fire Station Development</b>	<ul style="list-style-type: none"> <li>Over \$55 million in funding appropriated for Fire Rescue Bond Projects</li> <li>\$12.8 million appropriation to date for Fire Station 13</li> </ul>
<b>6. Grant Initiatives</b>	<ul style="list-style-type: none"> <li>City applied for a SAFER (“Staffing for Adequate Fire and Emergency Response”) Grant</li> <li>City is eligible for up to \$11.8 million for 28 additional firefighter positions</li> <li>If awarded, City would commit \$3.5 million over a 3-year period</li> </ul>



# COMMISSION PRIORITIES - HOMELESSNESS

## General Fund Supported

### **Neighbor Support Office:**

- \$133K – Homeless Intervention Administrator
- \$315K – Housing Navigation Program
- \$204K – Community Court Program
- \$330K – Shelter Bed Access Program

### **Fire Rescue:**

- \$310K – Mobile Integrated Health program

### **Police Department:**

- \$1.13 Million – Homeless Outreach Unit

## Grant Funded

- \$7.6 Million – Housing Opportunities for Persons with AIDS (HOPWA) for facility-based housing, rent programs, and mortgage assistance
- \$2.1 Million – HOME Investment Partnerships to assist and prevent those experiencing homelessness
- \$1.4 Million – State Housing Initiative Partnership to assist and prevent those experiencing homelessness
- \$202K – HOME Investment Partnerships to support affordable housing
- \$226K – Community Development Block Grant (CDBG) to support local homeless assistance organizations



# OTHER COMMISSION PRIORITIES

Priority	Examples of Initiatives	
<b>Affordable Housing and Economic Development</b>	<ul style="list-style-type: none"> <li>Grant funding for Housing and Community Development</li> </ul>	<ul style="list-style-type: none"> <li>Business Incentive Programs</li> </ul>
<b>Transportation and Traffic</b>	<ul style="list-style-type: none"> <li>Traffic Flow and Safety Improvements</li> </ul>	<ul style="list-style-type: none"> <li>Increased Security and Enhanced Parking Enforcement</li> </ul>
<b>Infrastructure and Resilience</b>	<ul style="list-style-type: none"> <li>Resilience Outreach Coordinator</li> <li>Additional Stormwater Project Management Staff</li> </ul>	<ul style="list-style-type: none"> <li>Stormwater Infrastructure Maintenance</li> </ul>
<b>Public Spaces and Community Initiatives</b>	<ul style="list-style-type: none"> <li>Historic Preservation Programs</li> <li>Enhanced Parks and Facilities Maintenance</li> </ul>	<ul style="list-style-type: none"> <li>Continuation of Education Initiatives</li> </ul>

\*For the full list of City Commission Priorities, please see Attachment #3 in the Preliminary Budget Memo



# SPECIAL EVENTS AND PUBLIC SPACE ACTIVATION HIGHLIGHTS



\*For the full list of Special Events and Public Space Activation, please see Attachment #7 in the Preliminary Budget Memo



# CITY SPECIAL EVENTS

List of Activities	FY 2025 Proposed Budget
Fourth of July	\$450,000
Riverwalk Activation	\$273,200
Las Olas Oceanside Park (LOOP) Activation	\$119,400
Sistrunk Festival	\$110,000
Summer Jamz	\$110,000
Great American Beach Party	\$103,400
Santa on the Beach and Olas the Snowman	\$80,900
Jazz Brunch	\$68,200
Starlight Musicals	\$62,000
Downtown Countdown - New Year's Eve	\$51,700
King Holiday Parade and Multicultural Festival	\$41,400
Juneteenth Festival	\$41,400
St. Patrick's Day Parade	\$37,400
David Deal Play Day	\$31,000
Carlton B. Moore Friends & Family Day	\$25,000

List of Activities	FY 2025 Proposed Budget
Carter Park Jamz	\$20,700
Fort LauderBoo	\$20,700
Light Up Sistrunk	\$20,700
Light Up the Beach	\$20,700
Light Up the Galt	\$20,700
Pre Labor Day Festival	\$20,700
Get Lit - Riverwalk	\$17,100
Relay for Life	\$10,300
Sips, Sounds, and Splats	\$10,300
Viernes Musicales	\$10,300
Diwali	\$ 9,200
Noon Tunes	\$ 8,300
Kijiji Moja	\$ 5,200
Menorah Lighting	\$ 2,100
Old School Reunion	\$ 2,100
Pride Parade	\$ 1,600
Big Toy and Truck Extravaganza	\$ 1,100
Kwanzaa Ujamaa	\$ 1,100



# Nonprofit Funding

Organization	Recommended Funding	Purpose of City's Contribution
<b>Areawide Council on Aging of Broward County, Inc.</b>	\$127,842	Support meal and transportation services and resources to City of Fort Lauderdale seniors and adults with disabilities.
<b>Early Learning Coalition of Broward County, Inc.</b>	\$75,000	Provide subsidized childcare for approximately 2,500 Fort Lauderdale children of eligible low-income families.
<b>First Call for Help of Broward, Inc. dba 211-Broward, Inc.</b>	\$25,000	Provide supportive listening, crisis intervention, and information and referrals that help residents to access social program services.
<b>Junior Achievement of South Florida, Inc.</b>	\$33,900	Provide 5th and 8th grade public school students in Fort Lauderdale with financial and entrepreneurial learning, served annually through JA BizTown and JA Finance Park.
<b>Museum of Discovery and Science, Inc.</b>	\$214,800	Provide kindergarten through 5th grade public elementary school students in Fort Lauderdale with Museum and school instruction to improve long-term academic success in the critical STEM (science, technology, engineering, math) disciplines.
<b>Nova Southeastern University, Inc. for NSU Art Museum</b>	\$500,000	Provide innovative art exhibitions and cultural, educational and enrichment programs to stimulate tourism in Fort Lauderdale as well as provide complimentary admission for City residents.
<b>The Stranahan House, Inc.</b>	\$100,000	To fund a Welcome Center, open to the public, at the Stranahan House which educates residents and visitors of Fort Lauderdale about the region's history, thus furthering the social, cultural, and historic viability of the community.
<b>Subtotal Grant Funding</b>	<b>\$1,076,542*</b>	<b>*For the full list of funding to support external organizations, including contracts and sponsorships, please see Attachment #6 in the Preliminary Budget Memo</b>



# Proposed FY 2025-2029 Community Investment Plan

## General Fund: Key Projects Funded

**FY 2025**  
**21 Projects**  
**\$21,807,260**

- \$6.0M - Castle Harbor Isle Replacement
- \$4.8M - Radio Tower Relocation Project
- \$1.9M - Bayview Drive Bridge Over Longboat Inlet Replacement
- **\$1.5M - Annual Concrete and Paver Stones Contract**
- **\$1.5M - Annual Asphalt Resurfacing**

**FY 2026**  
**14 Projects**  
**\$19,826,230**

- \$4.1M - Bayview Drive Bridge Over Longboat Inlet Replacement
- \$4.0M - Public Works Joint Facility
- \$2.5M - Annual Asphalt Resurfacing
- \$2.0M - Heron Bay Garage
- \$1.5M - City-Owned Seawall Restoration and Replacement
- \$1.5M - Annual Concrete and Paver Stones Contract

**FY 2027**  
**23 Projects**  
**\$31,903,051**

- \$10.3M - Various Bridget Replacement Projects
- \$ 5.0M - SE 13th Street Bridge Replacement
- \$ 3.0M - Annual Asphalt Resurfacing
- \$ 2.0M - Annual Concrete and Paver Stones Contract

**FY 2028**  
**16 Projects**  
**\$25,145,297**

- \$7.5M - SE 8th Street Bridge Replacement
- \$3.5M - Annual Asphalt Resurfacing
- \$2.5M - Annual Sidewalk Gap Construction
- \$2.0M - Annual Concrete and Paver Stones Contract
- \$2.0M - City-Owned Seawall Restoration and Replacement

**FY 2029**  
**17 Projects**  
**\$26,391,662**

- \$5.6M - NE 1st Street Bridge Replacement
- **\$3.6M - Annual Concrete and Paver Stones Contract**
- **\$3.5M - Annual Asphalt Resurfacing**
- **\$2.5M - Annual Sidewalk Gap Construction**
- \$2.0M - City-Owned Seawall Restoration and Replacement

\*For the full list of Community Investment Plan, please see Attachment #8 in the Preliminary Budget Memo



# REPLACEMENT PLANS

Replacement Plan	Equipment Replaced	Total Cost
Fleet (All Funds*)	260 Vehicles + Critical Equipment	\$21,120,602
Fire Rescue Equipment	61 Sets of Bunker Gear, 5 Trailers, 17 Extrication Struts, 13 SuperVac Fans and Various Equipment	\$803,205
Police Equipment	Various Technology, PC Replacement and Boat Engines	\$594,492
License Plate Reader	11 License Plate Readers	\$233,100
Police, Animal and Bullet Proof Vests	104 Vests and 3 Animals	\$299,496
Information Technology Replacement Plans	66 Desktops, 269 Laptops, Radio Replacement and Various Equipment	\$1,198,468
<b>Grand Total</b>		<b>\$24,249,363</b>

\*Total cost of General Fund Fleet replacement vehicles is \$10.4 million





# Adjustments Since the Proposed Budget

Revenue Adjustments	
Ad Valorem Revenue Based on Updated Broward County Property Appraiser Estimates	\$1,597,981
Expenditure Adjustments	
Railroad Crossing Elimination Grant Program Local Match in Partnership with the Broward MPO	(676,000)
Revised Police and Fire Pension Projections Based on Final Actuary Report	(538,575)
Reconnecting Communities Grant Local Match in Partnership with the Broward MPO	(375,000)
Increase in Transfer to the Community Redevelopment Agency (CRA) Based on Updated Broward County Property Appraiser Estimates	(315,424)
Riverwalk Activation Enhancements	(27,400)
<b>Net Impact</b>	<b>(334,418)</b>



# Items Under Review

- Funding Parental Leave
- Adding Juneteeth as a Holiday
- Cost-of-Living Adjustment Funding for General Employee Retirement System Retirees



# Financial Impact of Cost-of-Living Adjustment Funding for General Employee Retirement System Retirees

Fund	Allocation	7 Years	5 Years	Lump Sum
General Fund	49.5%	\$ 1,065,718	\$ 1,403,623	\$ 6,184,951
Building Fund	4.1%	87,371	115,075	507,067
Sanitation Fund	3.4%	73,811	97,214	428,367
Cemetery System	0.9%	18,472	24,329	107,202
Water and Sewer	24.1%	519,884	684,722	3,017,172
Central Regional	1.3%	28,801	37,933	167,149
Parking System	3.2%	69,099	91,009	401,022
Airport	1.7%	36,179	47,650	209,966
Stormwater Fund	4.6%	98,595	129,856	572,200
Project Management Fund	2.5%	53,592	70,584	311,021
City Property and Casualty Insurance	0.5%	10,781	14,199	62,567
Central Services (Information Technology Services)	3.8%	82,573	108,754	479,214
Unified Customer Service Fund	0.4%	8,102	10,671	47,021
<b>Total</b>		<b>\$ 2,152,978</b>	<b>\$ 2,835,619</b>	<b>\$ 12,494,919</b>



# Funding Strategies for a One-time Payment for the General Employee Retirement System Retirees COLA

Fund	Lump Sum	Funding Strategy	Considerations
General Fund	\$ 6,184,951	Utilize Fund Balance	<ul style="list-style-type: none"> <li>• Would reduce reserves below the <u>target</u> of 3-months of operating expenses.</li> <li>• Reserves would remain above the <u>minimum</u> of 2-months of operating expenses.</li> <li>• May impact bond ratings and increase the cost of borrowing</li> <li>• Limits the ability to cash fund capital such as the over \$500M in unfunded needs identified for streets, sidewalks, bridges, and seawalls throughout the City</li> </ul>
Water and Sewer Fund	3,017,172	Delay the planned \$3M Comprehensive Water & Sewer Master Plan Update	The comprehensive plan evaluates the entirety of the City's water and wastewater systems, identifying necessary actions to maintain and improve system condition, capacity, performance, efficiency and service quality, while planning for current and future demands.
Stormwater Fund	572,200	Utilize Fund Balance	Would reduce funding available to cash fund smaller neighborhood projects.

**Traditional Uses of Fund Balance: Respond to unexpended emergencies such as hurricanes, cash flow reserves, capital project inflationary contingency, and leverage grant opportunities. Any amount above 25% target to fund capital projects.**



